IN THE UNITED STATES DISTRICT COURT FOR THE NORTHERN DISTRICT OF TEXAS DALLAS DIVISION

UNITED STATES OF AMERICA,	§
	§
Plaintiff,	§
••	§
MICHAEL JAMISON, GREGORY	§
DEAN TINNELL and EARNEST HUNTER	§ CIVIL ACTION NO.: 3:16-CV-3247-D
AND DOROTHY WILLIAMS	§
	§
Qui Tam Relators	§
	§
VS.	§ JURY TRIAL REQUESTED
	§
CAREER OPPORTUNITIES, INC.	§
,	§
Defendant.	§
•	

FIRST AMENDED COMPLAINT

TO THE HONORABLE COURT:

Plaintiff UNITED STATES OF AMERICA, by and through Relators MICHAEL JAMISON, GREGORY DEAN TINNELL, EARNEST HUNTER, and DOROTHY WILLIAMS hereby file this their First Amended Complaint, and state as follows:

INTRODUCTION

1. This is a civil action for damages and civil penalties brought by Relators on behalf of the UNITED STATES OF AMERICA, pursuant to 31 U.S.C. §§ 3729, et seq. pertaining to false and/or fraudulent claims, invoices, vouchers, reports which the Defendant Career Opportunities, Inc. ("COI") submitted or caused to be submitted to the United States Government for the express purpose and intent of receiving money from the United States Government based on COI's fraud. Defendant COI received funds from the United States Department of Labor ("DOL") through Title I of the Workforce Investment Act of 1998 ("the WIA") related to the Job Corps Program ("the Program").

THE PARTIES

A. Plaintiff

2. Plaintiff is the United States of America ("Plaintiff") on whose behalf Relators bring this action. The United States of America is here named a plaintiff because funds of the United States of America ("Job Corps funds") were paid, and are continuing to be paid, to Defendant COI through the Job Corps program as a result of the false and fraudulent claims as alleged in this Complaint.

B. Relators

- 3. Relator Michael Jamison ("Jamison") is a resident of Denton County, Texas. He was employed by Del-Jen, Inc. ("Del-Jen") as the Safety, Security and Transportation Manager from August, 2012 to May 2014 at the North Texas Job Corps Center in McKinney, Texas ("NTJCC").
- 4. Relator Gregory Dean Tinnell ("Tinnell") is a resident of Fannin County, Texas. He was employed by Defendant COI. Tinnell worked at the NTJCC from 2008 to 2012 as a Career Advisor and as a Career Advisor Director.
- 5. Relator Earnest Hunter ("Hunter") is a resident of Collin County, Texas. He was employed by Del-Jen as a Recreation Specialist from approximately October of 2012 through October of 2013 at the NTJCC.
- 6. Relator Dorothy Williams ("Williams") is a resident of Ferriday, Louisiana. Williams was employed by Defendant COI in many capacities for ten years beginning in approximately 2004 until April, 2014. Williams was the Student Services manager from approximately March of 2012 through April of 2014 at the NTJCC.
- 7. Jamison, Tinnell, Hunter, and Williams are referred to collectively herein as "Relators".

C. Defendant

8. Defendant COI is a Texas Corporation that was formed April 9, 2004. As of the report year 2015, COI's officers and directors were listed as follows: President and Director, Lana Kite ("Kite"); Vice President and Director, Pam Hess ("Hess"); Secretary and Treasurer, Kerry Brockman.

JURISDICTION AND VENUE

- 9. This Court has jurisdiction over the subject matter of this action under 28 U.S.C. § 1331 and 31 U.S.C. § 3732, which specifically confers jurisdiction on this Court for actions brought pursuant to 31 U.S.C. §§ 3729 *et seq*.
- 10. This Court has *in personam* jurisdiction over COI under 31 U.S.C. § 3732(a), which authorizes nationwide service of process.
- 11. This Court has personal jurisdiction over COI pursuant to 31 U.S.C § 3732(a) which provides that any action under this section may be brought in any judicial district in which the defendant, or in the case of multiple defendants, any one defendant can be found, resides, transacts business or in which any act proscribed by 31 U.SC. §§ 3729, *et seq.* occurred.
- 12. Venue is proper in this district pursuant to 28 U.S.C. § 1391(b)(2) because COI can be found in, reside in, and/or transact business in this district and because some of the violations of 31 U.S.C. § 3729 described herein occurred within this judicial district.

FACTUAL ALLEGATIONS

A. The Job Corps Program

13. Job Corps was created by the Workforce Investment Act of 1998, 29 U.S.C. §§2881, et seq. Job Corps purpose and mission is to provide educational and career technical skills, training, and support services through a nationwide network of campuses offering career development services to at risk young men and women ages 16 through 24.

- 14. Private companies submit bid proposals to the United States Department of Labor ("DOL") to operate and manage Job Corps programs through Job Corps Centers such as the North Texas Job Corps Center in McKinney, Texas ("NTJCC"). Companies awarded contracts by the DOL are called operators. The private companies that are awarded contracts to operate the Job Corps Centers must follow the strict mandates of 29 U.S.C. §§2881, et seq., 20 C.F.R. Parts 638 and 670, the DOL Job Corps Office "Policy and Requirements Handbook" ("PRH") and guidelines and procedures established by the Secretary of Labor. Since May 2002, these contracts are performance based with incentive fees, bonuses and contract extensions.
- 15. Each Job Corps Center's performance is compared with all national Job Corps Centers' performance in the areas such as: (1) total number of students enrolled at the Center, (2) evaluations of students' achievement of academic and vocational credentials, (3) initial job placements, and (4) ongoing job placements following the initial placement.
- 16. Operators can receive incentive fees, bonuses and extensions of their contract if their Center has a favorable rating compared to other Centers. A favorable rating is based upon the data-numbers provided by each Center to the DOL. Thus, the higher number of students that are retained, graduated and placed in a job by a Center, the more money made by the operators and the greater chance of receiving incentive fees, bonuses and extensions on the DOL contracts. Thus, Center operators have significant financial incentive to demonstrate on paper that they have retained, graduated and placed as many students as possible, notwithstanding any violations of DOL regulations and policies.
- 17. The statutory and administrative requirements of 29 U.S.C. §§2881, et seq., 20 C.F.R. Parts 638 and 670, the PRH, guidelines and procedures established by the Secretary of Labor that affect the retention of students mandates that all Centers enforce the following:

(1) **Student qualification**

Prospective students must meet the following requirements for enrollment: (a) legal residency status, (b) emotional stability without objective behavioral problems, (c) does not have a criminal record, (d) does not use illegal drugs, (e) and does not require any face to face court or institutional supervision or court-imposed fines while enrolled in Job Corps;

(2) **Zero tolerance**

Each Center is mandated to enforce a "zero tolerance policy" against students using drugs and other controlled substances, committing any act of violence against another student such as assault, rape or other bodily harm and any engagement in inappropriate sexual behavior.

- 18. The WIA also provides that state law governs the requirements for educational certifications.
- 19. *Texas Education Code* § 18.005 entitled "Governance; Limitation on Powers; Duties" provides in relevant part:
 - "(a) A Job Corps diploma program shall be governed as provided by this chapter and policies established by the Job Corps training program operating the diploma program. Unless otherwise provided by this chapter, a provision of this code applicable to a school district does not apply to a Job Corps diploma program....
 - (c) A Job Corps diploma program shall...
 - (3) provide a course of instruction that includes the required curriculum under Subchapter A, Chapter 28;
 - (4) require that students enrolled in the diploma program satisfy the requirements of Section 39.025 before receiving a diploma under this chapter..."

20. Texas Education Code § 39.025 provides that a student cannot receive a high school diploma unless the student performs satisfactorily on the end of course assessment instruments required by the commissioner and this section.

B. Del-Jen, Inc.

- 21. Del-Jen, Inc. ("DJI") was acquired by Fluor Corporation ("Fluor") in January 2003 because DJI was a leading provider of education and training services to the Department of Labor, particularly through its Job Corps programs. Exhibit 1 are true and correct copies of excerpts from the Form 10-K Annual report for report period 2002-12-31 filed by Fluor with the SEC on March 31, 2003.
- 22. Around September 2003, DJI was awarded a contract to operate the Job Corps Outreach, Admissions & Career Transition Services program for the state of Ohio. The five-year contract was valued more than \$7 million.
- 23. During the period of April 26, 2007 through May 9, 2007, DJI was awarded the following contracts to operate and manage Job Corps Centers in the United States:
- (1) Clarksville, TN. Contract #DOLJ04QA0001 for \$4.3 million for period 10/25/06 9/30/09
- (2) Clarksville, TN. Contract #AE63056600 for \$12.6 million for period 11/20/06 10/1/09.
- (3) Clarksville, TN. Contract #DOLJ07UA00015 for \$54.9 million for period 4/13/07 12/30/12.
- (4) Clarksville, TN. Contract #DOLJ07QA00002 for \$30.1 million for period 4/13/07 7/31/12.
- (5) Clarksville, TN. Contract #DOLJ07UA00016 for \$49.4 million for period 4/26/07- 11/30/12.

- (6) Clarksville, TN. Contract #DOLJ07RA00014 for \$9.58 million for period 5/9/07 1/31/13.
- 24. On November 3, 2009 the Office of Job Corps published a report on the Performance Audit of Del-Jen, Incorporated Job Corps Centers. Exhibit 2. The Office of the Inspector General ("OIG") found significant incidents of student misconduct that was not reported to Job Corps. See Exhibit 2 page 6. "The significant incidents involved a total of 42 students and included physical assault, weapons possession, and narcotics possession" See Exhibit 2, page 7.

C. Career Opportunities, Inc., DJI and North Texas Job Corps Center

- 25. Around August 31, 2010, Career Opportunities, Inc. ("COI") was awarded a \$95 million contract from the DOL to manage and operate the North Texas Job Corp Center in McKinney, Texas ("NTJCC"). DOL contract #DOLJ10F6TX017 was for the term 10/28/10 10/31/15.
- 26. On October 1, 2010, DJI and COI entered into an agreement entitled "Subcontract Agreement" regarding the operation of the NTJCC ("Subcontract Agreement"), Exhibit 3. The Subcontract Agreement sets forth that "COI and DJI have prepared and submitted "jointly" a proposal to the DOL for the operation of the NTJCC pursuant to the DOL's solicitation S10F6TX017 ("DOL Submission"). This joint submission to the DOL is not coincidental and Exhibit 3 is misleading as to the nature of the relationship between COI and DJI. Prior to this submission, COI had never received a contract from the DOL to manage and operate a Job Corps Centers. As of the date of the DOL Submission, DJI was operating at least four other Job Corps Centers, had been involved with the operation and management of Job Corps Centers before its acquisition by Fluor in 2003 and during the above-referenced two week period in 2007 had been awarded over \$160 million in Job Corps contracts to run and operate Centers.

D. Lana Kite and Maria Martin

- 27. At the time of the DOL Submission, Lana Kite ("Kite") was listed as a principal/owner of COI at the time of the DOL Submission, had an existing working relationship with DJI and the Relators are informed and believe and therefore allege that Kite had significant ties with Fluor and/or DJI as either an employee or other significant contact.
- 28. Maria Martin ("Martin") was befriended by Kite in New Mexico prior to the DOL Submission. At the time Martin applied to DJI for employment, Martin was young, inexperienced and unemployed. Kite used and relied on Martin to be the on-site point person for Kite at the NTJCC. Kite caused DJI to employ Martin for the NTJCC despite the facts that (1) Martin had no prior experience with a Job Corps Center, (2) Martin had no prior experience in the administration of a governmental contract, (3) Martin had no experience in the areas of security, education, job training, job placement, (4) Martin had no management experience, (5) Martin did not have a college degree and it is unknown if Martin even graduated from high school. Thus, Martin was the alter ego of Kite at NTJCC regardless of her title and notwithstanding any superficial change from DJI to COI, though it is instructive that Kite required that Martin be first hired through DJI. Martin was essentially the ultimate authority since she only answered to Kite. Thus, Martin dictated daily operations and policy to DJI and COI.
- 29. Under 29 U.S.C. 2881, et seq., COI was required to report information on the operations of NTJCC. The information provided by COI and DJI was used to rank the performance of NTJCC as compared to other Centers.
- 30. If a Center fails to meet the expected levels of performance, the Center is subject to a variety of actions by the DOL, including but not limited to, changing the management staff of the Center, replacing the operator of the Center, relocating the Center or closing the Center. Failure to meet levels of performance also means the Center will not receive any bonus monies and will

not receive any contract extensions.

31. As of 2011, NTJCC received \$37,880 per each student that was enrolled (which presumes the students were eligible under the WIA requirements) and \$76,574 for each student that graduated with a diploma, GED or trade certificate and was placed in a job.

E. Procedural History

- 32. Relators filed the Original Complaint under seal on November 19, 2013, on behalf of the United States against COI and Del-Jen.
- 33. On November 20, 2014, the United States filed a Notice of Election to Decline Intervention and the Court ordered the Complaint be unsealed for the purpose of serving COI.
- 34. On September 16, 2016, the U.S. District Court for the Northern District of Texas, Dallas Division, Judge Sam Lindsay, presiding, dismissed COI "without prejudice" in Case No. 3:13-cv-4616 ("Case 4616"). The Court stated in its Memorandum and Opinion that one of the reasons it was not exercising its discretionary authority to extend time to serve the complaint was the Court determined that the applicable statute of limitations would not prevent a refiling of the lawsuit.
- 35. On November 18, 2016, *qui tam* Relators Michael Jamison, Gregory Dean Tinnell, and Earnest Hunter filed a False Claims Act Complaint (Doc. 2) under seal on behalf of the United States against Career Opportunities, Inc. ("COI").
- 36. On May 12, 2017, the United States filed a Notice of Election to Decline Intervention. (Doc. 7.)
- 37. On May 24, 2017, the court ordered the complaint be unsealed for the purpose of serving Defendant (doc. 8).
- 38. On August 16, 2017, COI filed the herein Rule 12(b)(6) Motion to Dismiss (Doc. 11).

FIRST CLAIM FOR RELIEF

FALSE CLAIMS ACT, 31 U.S.C. § 3729(a)(1)(A) - FALSE CLAIMS

- 39. Relators re-allege and incorporate by reference the allegations of paragraphs 1 through 38 above as if the same were fully set forth herein.
- 40. This is a claim for treble damages and forfeitures under the False Claims Act, 31 U.S.C. §§ 3729, et seq.
- 41. Around October 1, 2010, Kite held a meeting in the afternoon with Martin, Kathy Adams, Eddie Williams and Tommy Johnson at Hutchins BBQ and Catfish located at 1301 N. Tennessee St., McKinney, TX. At the meeting, Kite discussed specifically how to submit fraudulent reports to the DOL for payment. Due to Kite's experience with DJI and Fluor, Kite explained that they would bill DOL two times a month and that the government would pay within 30 days. Submission for payment was to be done on Form 2110 and that the government would direct deposit by voucher into COI's account. Kite explained that technically, COI was the contractor that received the DOL contract, but, DJI was going to be the true administrator and manager of the Center. Kite informed everyone that Martin was her right hand and that Martin had Kite's full authority for the operations at the Center. Kite explained that the COI/DJI management would operate the Center in a departmental fashion. There was an admissions department, a security department, an education department (which included high school diploma or its equivalency and trade certification), and post-graduation/certification job placement. Each department was in charge of submissions every two weeks for final submission to the DOL. Either Kite or Martin would review submissions before being formally sent to the DOL for payment. Kite explained at this meeting that payment by the DOL was based upon the following factors: (1) numbers of students admitted and retained by the Center, (2) number of students that graduated with a certificate, diploma or GED and (3) number of students that were

placed in a job. Kite informed the meeting that it was a numbers game and it did not matter if any of the students were qualified to be at the Center, actually received an education or were actually placed in a job, the most important thing was to prevent and disclosure to the DOL or disclosure of any problems at the Center to local authorities such as the McKinney Police Department. Kite explained the problems created at another Job Corps Center that was run by DJI when the OIG audited the Center and found violence and drug problems. Kite emphasized that the most important thing to remember was never disclose to the government any problems in either of the department.

Admissions

- 42. During the period October 2010 through November 2013, of the total amount of students the Center admitted and enrolled, 65% were either ineligible due to prior criminal records or other factors in violation of the above-described requirements of the WIA, or became ineligible due to violations while enrolled. However, despite the fact that these students were not eligible to be enrolled at the Center, Williams repeatedly submitted to the DOL, beginning in September, 2012, and continuing until at least October 2013, false and fraudulent documentation, falsely certifying both as to number and qualifications of the students. The fraud and falsification of documentation is reflected in the DOL's Outreach and Admissions Report Card by Rank for the Report Period 10/1/2012 9/30/2013. An example are the following students that should have been enrolled at the Center and were separated for disciplinary issues ranging from severe violence to authority and behavior problems: Student numbers 1356826, 1341703, 1400252, 1421167, 1420619, 1346550, 1333236, 1342121, 1343122, 1384565, 1356826, 1320071, 1415510, 1302357, 1401602, 1293891, 1385610, 1196216, 1301963.
- 43. All information contained in this DOL report is provided by the NTJCC, and the information contained in the reports was prepared and approved by Amoran, Kite, Martin,

Wilkens, Williams and Tina McDade. In this report, based upon such false and fraudulent information, the NTJCC achieved an overall rating of 80.2% and an overall ranking of 34 out of 70, resulting in bonuses and incentive awards which were not earned and for which COI is liable to the United States. The report shows that during the same period of time NTJCC had 463 total arrivals (not including existing students on the campus during the time of the report). *See* Exhibit 4, attached hereto.

As a direct result of such false reporting, COI received a total of \$64,555,808 during the period of the contract as follows:

10/28/10 - \$3,308,290

12/17/10 - \$124,690

2/17/11 - \$4,696,210

3/23/11 - \$1,632,800

4/29/11 - \$3,450,780

6/9/11 - \$17,660

7/28/11 - \$4,866,930

11/16/11 - \$4,668,900

2/1/12 - \$4,970,540

5/31/12 - \$401,498

6/8/12 - \$692,452

6/21/12 - \$365,894

7/3/12 - \$4,851,270

9/14/12 - 1,012,710

10/19/12 - \$5,123,900

12/31/12 - 340,253

2/1/13 - \$3,948,000

4/18/13 - \$3,590,090

4/30/13 - \$506,425

5/24/13 - \$192,152

6/27/13 - \$293,536

7/23/13 - \$5,889,000

8/1/13 - \$8,858

9/26/13 - \$643,322

10/30/13 - \$5,669,950

3/18/14 - \$1,954,080

6/9/14 - \$2,298,900

7/2/14 - \$317,339

8/5/14 - \$7,273,340

2/18/15 - \$572,468

45. COI with the assistance of DJI engaged in fraud since the inception of the contract on October 2010. During the period of time October 2010 through February 24, 2016, Relators, upon information and belief, allege that the United States Government has been defrauded in the amount of \$64,555,808, according to proof at the time of trial. Such amounts are owed to the United States, and COI is liable therefor.

Security

46. COI regularly and as a standard practice ignored and covered up serious acts of violence by students against each other, such as criminal battery, sexual assaults, rape and other forms of violence. Students were also allowed to use, solicit and sell drugs to each other at the Center. From August 2012 through November 2013, Jamison repeatedly reported these violations

to Martin. Martin refused to take any actions regarding such violations and refused to take appropriate actions against the students that committed such violations. Jamison had notified Amoran three times a day of drug overdoses on the campus. None of these were ever reported by Amoran and were never reflected in any of the documentation submitted to the DOL. Such omissions in reporting were intentional, were material because they impacted directly both the certification of the facility and the amount of students legally enrolled for which COI was lawfully entitled to payment, and were relied upon by the United States to its detriment, causing damages as alleged herein.

- 47. Some of the more egregious incidents of breaches of security, which were fraudulently not reported, were when students (both male and female) were raped. These rape victims were never treated by a doctor, and were never taken or referred to a hospital for treatment. Jamison was regularly prohibited by Martin from contacting the local police despite the fact that the NTJCC had a Concurrent Jurisdiction Agreement with the McKinney Police Department which made it the responsibility of the NTJCC to cooperate with the local police and inform them of violations such as rape, assault, battery, and drug violations.
- 48. Since the DOL had specific policies and regulations against such violence and drug usage (which meant it was the duty of COI to expel these students for such conduct), COI had the financial incentive to ignore these violations to retain the students for the purpose of ranking and bonus payments and acted upon said incentive by engaging in its fraudulent scheme. Such omissions in reporting were intentional, were material because they impacted directly both the certification of the facility and the amount of students legally enrolled for which COI was lawfully entitled to payment, and were relied upon by the United States to its detriment, causing damages as alleged herein.

49. COI and DJI submitted their requests for payment on Form 2110 without disclosing any of the violations of the DOL regulations and policies.

Education

- 50. NTJCC was ranked by the amount of students it graduated and the level of literacy of the students. From October 2010 to December 2013, NTJCC students received either classroom instruction or online instruction to achieve either a high school diploma or the equivalent of a GED.
- 51. Online instruction was though New Learning Resource ("NLR") which was a Mississippi based online instruction. NLR promoted itself as a "school district" and issued a North New Summit School High School Diploma to its graduates. *See* Exhibit 3, attached hereto and incorporated by this reference.
- 52. More traditional instruction was provided through classroom participation at NTJCC. Students that received such instruction were initially assessed using the Test Adult Basic Education (TABE) diagnostics. Students TABE scores were initially used to determine whether the student went to the high school online diploma curriculum or the GED curriculum at NTJCC. All curriculum at NTJCC was required to comply with the Texas Education Code §§ 18.005(c) & 39.025.
- 53. Teachers at NTJCC were regularly forced to assist the students in their testing for the GED or diploma requirements since COI was rated on the amount of graduating students and the level of literacy. Attached as Exhibit 4 is a copy of an Outcome Measurement System Center Report Card by Rank for the Report Period of 7/1/2012 6/30/2013. In this report, NTJCC has an overall ranking of 34 and a GED/HSD ranking of 49 which gives them an overall rating of 104.6% (which represents the percentage of meeting the DOL's goal for this area that year). NTJCC also reports a literacy ranking of 98.

- 54. Exhibits 5 through 7, attached hereto and incorporated by this reference, are examples of the fraudulent and false reporting to the DOL, which, on information and belief, were prepared by Amoran, Martin, and Dawson, and then submitted by and on behalf of COI to the DOL. Exhibits 5-7 falsely report that students were receiving diplomas from NLR, despite the fact that though their TABE scores were as low as the second grade for math and 5th grade for reading. At any given time, only 10% of the NTJCC students were able to perform high school math.
- DOL based upon the amount of students that were reported graduating with a GED, high school diploma or trade certifications. Relators reserve the right to allege the extent of such damages more specifically following discovery herein. Such false reporting was intentional, was material because it impacted directly both the certification of the facility and the amount of students legally enrolled for which COI was lawfully entitled to payment, as well as performance bonuses, and was relied upon by the United States to its detriment, causing damages as alleged herein.

Placement

- 56. NTJCC received \$76,574 per each student it placed in a job consistent with their training and education. Before a student was qualified to be placed in a job, the student had to be qualified to be a student in the first place, then had to achieve a high school education or equivalency and/or trade certification.
- 57. COI contracted with a company called Results Staffing Agency ("RSA"). NTJCC Career Advisors ("CA") referred students to RSA to fill out paperwork for a job placement. The paperwork was designed to have the appearance of an employment application as if the student were getting a job through RSA. RSA inputted applications into their system. RSA then filled out the employment verification certificates which were sent to NTJCC and then forwarded to the

DOL as part of the NTJCC's statistics for ranking, bonuses, incentives, and the like.

- 58. Exhibits 8 through 12, attached hereto and incorporated by this reference, are examples of the fraudulent and false reporting of purported "placements." Though the documents reflect employment verifications, none of the students listed ever worked at the alleged places of employment.
- 59. During the period October, 2010, through November, 2013, there were eight CA's that worked on the placement statistics. The CA's were supervised by Amanda Ulliman ("Ulliman"). Standard practice was that there were weekly meetings which included Amoran, Martin and Ulliman. The CA's had a quota of placements that had to be met since there was a 90-day deadline from the date of graduation or certification for the NTJCC to receive the maximum money and ranking from the DOL. During this period of time, 576-960 students were reported as being placed in a job as required by the DOL requirements and the directive to the NTJCC under the WIA. In fact, over 80% of the students reported as being placed were fraudulently misrepresented as being placed, as reflected in Exhibits 8-12. At all times, Ulliman, Amoran, and Martin demanded, approved and directed these phantom "placements." Thus, COI received an estimated \$35,285,299-\$58,808,832 from the DOL due to the fraud and false documentation of these placements. Such amounts were fraudulently obtained, and COI is liable to the United States for refund of such monies.
- 60. By committing the acts described above, COI and its agents and employees knowingly presented and caused to be presented to the United States government false and fraudulent claims, records, and statements in order to obtain Department of Labor funding for students in Job Corps programs at their campuses. Such fraudulent misrepresentations were made knowingly, were material, and were intended to deceive the United States, and were relied upon by the United States to its detriment and substantial harm.

- 61. Through the acts described above, and otherwise, COI and its agents knowingly made, used, and/or caused to be made or used false records and statements in order to have such false and fraudulent claims paid and approved by the United States government.
- 62. Through the acts described above and otherwise, COI, its agents and employees knowingly made, used and caused to be made or used false records and statements to fraudulently inflate, and increase COI's entitlement to receive federal funding. COI also failed to disclose to the government material facts that would have resulted in COI's ineligibility to receive federal funding.
- 63. The United States and its fiscal intermediaries, unaware of the falsity of the records, statements, and claims made or submitted by COI, its agents and their employees paid and continue to pay COI for claims that would not have been paid had COI not submitted false claims for payment.
- 64. Such monies obtained by COI through such fraudulent conduct are owed to the United States, and COI is liable therefor. Plaintiff United States has proximately sustained damages as a result of COI's false or fraudulent claims in an amount of \$64,555,808 and to be determined at trial, for which judgment is demanded from COI, trebled pursuant to law.

SECOND CLAIM FOR RELIEF

FALSE CLAIMS ACT, 31 U.S.C § 3729(a)(1)(B) - FALSE STATEMENTS

- 65. Relators re-allege and incorporate by reference the allegations of paragraphs 1 through 64 above as if the same were fully set forth herein.
- 66. Through the acts described above, COI, its agents and their employees knowingly presented and caused to be presented to the United States government false and fraudulent claims, records, and statements in order to obtain Department of Labor funding for students in the Job Corps programs at their campuses.

- 67. Through the acts described above, and otherwise, COI, its agents and their employees knowingly made, used, and/or caused to be made or used false records and statements in order to get such false and fraudulent claims paid and approved by the United States government.
- 68. Through the acts described above and otherwise, COI, its agents and their employees knowingly made, used and caused to be made or used false records and statements to fraudulently inflate, and increase COI's entitlement to receive federal funding. COI also made fraudulent omissions of facts that, if disclosed, would have demonstrated the falsity of the statements submitted, and failed to disclose to the federal government material facts that would have resulted in COI's ineligibility to receive federal funding.
- 69. The United States and its fiscal intermediaries, unaware of the falsity of the records, statements, and claims made or submitted by COI, their agents and their employees has paid, and continues to pay COI for claims that would not have been paid if COI had not submitted false claims for payment. Such wrongfully obtained sums are due and owing to the United States.
- 70. By reason of COI's false records, statements, claims and omissions and the acts taken in furtherance thereof, the United States has been damaged in the amount of \$64,555,808 dollars in Department of Labor funding, for which judgment is demanded from COI, trebled pursuant to law.

THIRD CLAIM FOR RELIEF

FALSE CLAIMS ACT CONSPIRACY

- 71. Relators re-allege and incorporate by reference the allegations of paragraphs 1 through 70, as if the same were fully set forth herein.
- 72. COI is liable under 31 U.S.C. § 3729(a)(3), because COI has conspired with others to commit the violations of law as alleged above.

- 73. Through the acts described above and otherwise, COI entered into a conspiracy with DJI, Fluor and others to defraud the United States by submitting and collecting false and fraudulent claims, invoices, vouchers and reports, allowed or paid. COI has also conspired with DJI, Fluor and others to omit disclosing or to actively conceal facts, which if known, would have reduced or eliminated government obligations and benefits to them. COI has taken substantial steps in furtherance of those conspiracies by falsifying enrollment reports and other records by submitting such records to the federal government for payment or approval and by directing their agents, consultants and personnel to not disclose and/or to conceal COI's fraudulent practices, all of which is more specifically alleged above.
- 74. The United States and its fiscal intermediaries were unaware of COI's conspiracy or the falsity of the records, statements and claims made by COI and its agents, their employees and their co-conspirators. As a result, Plaintiff has paid and continues to pay millions of dollars in DOL funding for NTJCC that it would not otherwise have paid.
- 75. By reason of COI's conspiracy and the acts taken in furtherance thereof, the United States has been damaged in the amount of many millions of dollars in DOL Job Corps funding, for which judgment against COI is demanded, trebled pursuant to law.

DEMAND FOR ATTORNEYS' FEES

76. Pursuant to 31 U.S.C. § 3729(a)(3), Relators demand judgment against COI for the reasonable and necessary attorneys' fees, witness fees, and other costs and expenses reasonably incurred herein, of and from COI.

NOTICE TO THE UNITED STATES

77. Relators have complied with the requirements of the False Claims Act, 31 U.S.C. § 3730(b)(1), with the filing of the Original Complaint on November 19, 2014 in Case 4616. This

disclosure statement supports the existence of "submission of a knowingly false or fraudulent claim for payment or approval," under the False Claims Act, 31 U.S.C. § 3729(a)(1). Relators have thereby complied with all conditions precedent to the bringing of this action for the benefit of the United States.

JURY DEMAND

78. Plaintiff and Relators demand a jury trial.

PRAYER

WHEREFORE, Plaintiff and Relators pray that this Honorable Court enter judgment against COI as follows:

- A. That COI cease and desist from violating 31 U.S.C. § 3729, et seq.
- B. That COI is liable to Plaintiff in an amount equal to three times the amount of damages the United States has sustained as a result of COI's actions, as well as a civil penalty against COI for each violation of 31 U.S.C. § 3729, or, alternatively, liquidated damages pursuant to agreements with the COI;
- C. That the Relators be awarded the maximum amount allowed pursuant to 31 U.S.C. § 3730(d);
- D. That the Relators be awarded all costs and expenses of this action including reasonable and necessary attorney's fees; and
- E. That the United States and Relators receive all such other relief as the Court deems just and proper.

Respectfully submitted,

ENGLISH LAW GROUP, P.L.L.C.

/s/ Jay C. English
JAY C. ENGLISH
State Bar No. 06625290
jenglish@englishpllc.com
J. Scott Perry
State Bar No. 15802500
sperry@englishpllc.com

/s/ Emil Lippe, Jr Emil Lippe, Jr.. State Bar No. 12398300 emil@texaslaw.com 7616 LBJ Freeway, Suite 500 Dallas, Texas 75251 Telephone: 214.528.4300 Facsimile: 972.733.1335

COUNSEL FOR PLAINTIFFS

CERTIFICATE OF SERVICE

I hereby certify that on the 6th day of September 2017, I electronically filed the foregoing document with the Clerk of the Court for the U.S. District Court, Northern District of Texas, using the electronic case filing system of the Court. The electronic case filing system will send a "Notice of Electronic Filing" to the following attorneys of record.

Victor Vital William R. Stewart Barnes & Thornburg LLP 2100 McKinney Avenue, Suite 1250 Dallas, TX 75201

Timothy S. Durst John B. Lawrence Josue Caballero Baker Botts L.L.P. 2001 Ross Avenue Dallas, TX 75201

I further certify that on the 6^{th} day of September 2017, a copy of the foregoing was served via electronic mail on the following:

United States of America Clayton Ray Mahaffey – DOJ US Attorney's Office 801 Cherry Street, Suite 1700 Fort Worth, TX 76102 Clay.mahaffey@usdoj.gov

/s/ Jay C. English

Exhibit 1

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U.S. Securities and Exchange Commissior

Filing Detail

Search the Next-Generation **EDGAR System**

SEC Home » Search the Next-Generation EDGAR System » Company Search » Current Page

Form 10-K - Annual report [Section 13 and 15(d), not S-K Item 405]:

SEC Accession No. 0000892569-03-000847

Filing Date 2003-03-31 Accepted

Period of Report 2002-12-31

2003-03-31 14:40:03

Documents

11

Document Format Files

Seq	Description	Document	Туре	Size
1	FORM 10-K	a88362e10vk.htm	10-K	201525
3	EXHIBIT 3.2	a88362exv3w2.txt	EX-3.2	45156
4	EXHIBIT 10.5	a88362exv10w5.txt	EX-10.5	5703
5	EXHIBIT 10.9	a88362exv10w9.txt	EX-10.9	35889
6	EXHIBIT 10.13	a88362exv10w13.txt	EX-10.13	16457
7	EXHIBIT 10.16	a88362exv10w16.htm	EX-10.16	59462
8	EXHIBIT 10.17	a88362exv10w17.txt	EX-10.17	16672
9	EXHIBIT 13	a88362exv13.htm	EX-13	841154
10	EXHIBIT 21	a88362exv21.htm	EX-21	238200
11	EXHIBIT 23	a88362exv23.txt	EX-23	2186
12	EXHIBIT 99.1	a88362exv99w1.txt	EX-99.1	1434
	Complete submission text file	0000892569-03- 000847.txt		1466493

FLUOR CORP (Filer) CIK: 0001124198 (see all company filings)

IRS No.: 330927079 | State of Incorp.: DE | Fiscal Year End: 1231 Type: 10-K | Act: 34 | File No.: 001-16129 | Film No.: 03629419 SIC: 1600 Heavy Construction Other Than Bldg Const - Contractors

Assistant Director 6

Business Address 9493492000

Mailing Address ONE ENTERPRISE DR ONE ENTERPRISE DR ALISO VIEJO CA 92656 ALISO VIEJO CA 92656 Case 3:16-cv-03248-S Document 16 Filed 09/12/17 Page 26 of 103 PageID 499 10-K 1 a88362e10vk.htm FORM 10-K

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SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-K

	Nor	
	Common stock, \$.01 par value Securities registered pursuant	New York Stock Exchange
	Title of Each Class	Name of Each Exchange on Which Registered
	Securities registered pursuant	t to Section 12(b) of the Act:
	(Registrant's telephone num	aber, including area code)
	(949) 349	9-2000
	(Address of principal executive offices)	
	Aliso Viejo, California	(Zip Code)
	One Enterprise Drive,	92656
	Incorporation or organization)	Identification Number)
	(State or other jurisdiction of	(I.R.S. Employer
	Delaware	33-0927079
	(Exact name of registrant a	s specified in its charter)
	Fluor Cor	poration
	Commission File I	Number 1-16129
	For the transition period from to	
	TRANSITION REPORT PURSUANT TO SE ACT OF 1934	ECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
	or	
	For the fiscal year ended December 31, 2002	
(Mark One) ☑	ANNUAL REPORT PURSUANT TO SECTI 1934	ON 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF
(Mark One)		

Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. Yes ☑ No □

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities

Fluor Corporation Year Ending December 31, 2002 Indicate Special 16 of Vr 03248 of December 15, 01d will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.
Indicate by check mark whether the registrant is an accelerated filer (as defined in Exchange Act Rule 12b-2). Yes ☑ No □
Based upon the closing price of the registrant's common stock as of June 28, 2002, the aggregate market value of the common stock held by non-affiliates was \$3,115,234,749.
As of March 12, 2003, there were 81,183,981 shares of Fluor common stock outstanding.
DOCUMENTS INCORPORATED BY REFERENCE
Parts I, II and IV incorporate certain information by reference from the registrant's Annual Report to shareholders for the fiscal year ended December 31, 2002.
Part III incorporates certain information by reference from the registrant's definitive proxy statement for the annual meeting of shareholders to be held on May 7, 2003, which proxy statement will be filed no later than 120 days after the close of the registrant's fiscal year ended December 31, 2002.

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Item 7A. Quantitative and Qualitative Discussions about Market Risk

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Stockholder Matters

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Fluor also provides engineering and construction services, as well as contingency operations support to the Departments of Defense, State and Transportation and to agencies such as the Federal Emergency Management Agency. We received an award in the second quarter award to provide construction services for the U.S. Ground-Based Missile Defense Facilities in Alaska. Our contingency operations activities, which support military logistical and infrastructure needs around the world, are evidenced by our recent U.S. Airforce task order to upgrade airports in Afghanistan with radar and runway lighting.

In January 2003, we acquired Del-Jen, Inc., a leading provider of outsourced services to the federal government. Del-Jen provides operations and maintenance services at military bases and education and training services to the Department of Labor, particularly through its Job Corps programs.

Discontinued Coal Segment

During fiscal 2000, the Coal segment, which operated through A. T. Massey Coal Company, Inc. and its subsidiaries, was headquartered in Richmond, Virginia. As a result of the Distribution, on November 30, 2000, the Coal segment ceased to be part of our continuing operations and reported results, and is now reported as a discontinued operation. The Coal segment, now operated by Massey, is a publicly-traded Company that is listed on the New York Stock Exchange, and files reports with the Securities and Exchange Commission.

Other Matters

Backlog

The following table sets forth the consolidated backlog of the Energy and Chemicals, Industrial and Infrastructure, Power, Global Services and Government Services segments at December 31, 2002 and 2001.

	December 31, 2002	December 31, 2001
	(in m	nillions)
Energy and Chemicals	\$2,385	\$ 3,823
Industrial and Infrastructure	4,133	2,959
Power	841	2,256
Global Services	1,555	1,860
Government Services	795	608
Total	\$9,709	\$11,506

The following table sets forth the consolidated backlog the Energy and Chemicals, Industrial and Infrastructure, Power, Global Services and Government Services segments at December 31, 2002 and 2001 by region.

	December 31, 2002	December 31, 2001
	(in m	illions)
United States	\$5,608	\$ 7,515
Asia Pacific (Including Australia)	712	219
Europe, Africa and Middle East	1,570	1,625
The Americas	1,819	2,147
Total	\$9,709	\$11,506

Estimated portion not to be performed during 2003: 30%.

Case 3:16-cv-03248-S Document 16 Filed 09/12/17 Page 31 of 103 PageID 504 EX-21 7 dex21.htm SUBSIDIARIES OF THE REGISTRANT

Exhibit 21

FLUOR CORPORATION SUBSIDIARIES(1)

[Note: Roman numerals below denote the level of the subsidiary. For example, "I" represents a first tier subsidiary of Fluor Corporation; "II" represents a second tier subsidiary, etc.]

II Fluor Constructors Canada Ltd.100.0000New BrunswickII Fluor Constructors Indiana Limited Partnership1.0000IndianaII Fluor Constructors Indonesia, Inc.100.0000CaliforniaII Fluor Management and Technical Services, Inc.100.0000CaliforniaIII Fluor Constructors Indiana Limited Partnership99.0000Indiana	Subsidiary Name	Percent Holding	Organized Under Laws Of
II AMECO Services Inc. 100,0000 France II Amec Equipment Leasing SARL 100,0000 France II Ameco Services, S. de R.L. de C.V. 72,6016 Mexico II American Construction Equipment Company, Inc. 100,0000 Aditiornia III AMECO Holdings, Inc. 100,0000 California III AMECO Holdings, Inc. 100,0000 California IV AMECO Contractoris Rentals, Inc. 100,0000 California IV Ameco Mexico Administracion y Servicios, S. de R.L. de C.V. 0,2000 Mexico IV Ameco Mexico Administracion y Servicios, S. de R.L. de C.V. 0,2000 Argentina IV Ameco Perio S.A.C. 0,8357 Peru IV Ameco Perio S.A.C. 0,8357 Peru IV Ameco Perio S.A.C. 100,0000 Argentina IV Ameco Services S.R.L. 100,0000 Argentina IV Ameco Services S.A.C. 100,0000 Argentina IV Ameco Services S.A.C. 100,0000 Argentina IV Ameco Services S.A.C. 100,0000 Mexico IV Ameco Services S.A.C. 100,0000 Mexico IV Ameco Mexico Administracion y Servicios, S. de R.L. de C.V. 3,092 Mexico IV Ameco Mexico Administracion y Servicios, S. de R.L. de C.V. 3,092 Mexico III Ameco Mexico Administracion y Servicios, S. de R.L. de C.V. 3,092 Mexico III Ameco Mexico Administracion y Servicios, S. de R.L. de C.V. 1,000 Argentina 11 Ameco Services S.R.L. 1,000 Argentina 11 Ameco Services, S. de R.L. de C.V. 24,2992 Mexico III Ameco Services, S. de R.L. de C.V. 24,2992 Mexico III Ameco Services, S. de R.L. de C.V. 24,2992 Mexico III Ameco Services, S. de R.L. de C.V. 1,000 Argentina II Ameco Services, S. de R.L. de C.V. 1,000 Argentina II Ameco Services, S. de R.L. de C.V. 1,000 Argentina II Ameco Services, S. de R.L. de C.V. 1,000 Argentina II American Equipamentos do Brasil Ltda. 1,000 1,000 Argentina II American Equipamentos do Brasil Ltda. 1,000 1,	I American Equipment Company, Inc.	100.0000	South Carolina
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IV Ameco Mining Services S.R.L. 99.0000 Argentina IV Ameco Peru S.A.C. 0.8357 Peru IV AMECO Project Services, Inc. 100.0000 Philippines IV Ameco Pry Ltd. 100.0000 Argentina IV Ameco Pry Ltd. 100.0000 Argentina IV Ameco Services S.R.L. 100.0000 Argentina IV Ameco Services, S. de R.L. de C.V. 3.0992 Mexico IV Ameco Services, S. de R.L. de C.V. 3.0992 Mexico IV Ameco Mexico Administracion y Servicios, S. de R.L. de C.V. 99.8000 Mexico III Ameco Mexico Administracion y Servicios, S. de R.L. de C.V. 99.8000 Mexico III Ameco Mexico Administracion y Servicios, S. de R.L. de C.V. 10000 Argentina III Ameco Peru S.A.C. 1.0000 Argentina III Ameco Services S.R.L. 1.0000 Argentina III Ameco Services S.R.L. 1.0000 Argentina III Ameco Services, S. de R.L. de C.V. 24.2992 Mexico III American Equipamentos do Brasil Ltda. 99.0000 Brazil III Globequip LLC 100.0000 Delaware II J. W. Burress, Incorporated 100.0000 Delaware II J. W. Burress, Incorporated 100.0000 Delaware II SMA Equipment Co., Inc. 100.0000 Delaware II SMA Information Systems Inc. 100.0000 Delaware II SMA Information Systems Inc. 100.0000 Delaware II SMA Information Systems Inc. 100.0000 Delaware II Fluor Constructors International, Inc. 100.0000 California II Fluor Constructors Indiana Limited Partnership 1.0000 California II Fluor Constructors Indiana Limited Partnership 99.0000 Indiana II Fluor Management and Technical Services, Inc. 100.0000 California II Fluor Management and Technical Services, Inc. 100.0000 Delaware III ADP Marshall Limited 100.0000 Delaware III ADP Marshall Limited 100.0000 Delaware III ADP Marshall Limited 100.0000 Nevada III ADP Marshall Limited 100.0000 Delaware III Caribbean Thermal Electric, LLC 100.0000 Hong Kong III Caliborne Fuels, I.P. 1.0000 Delaware III Caliborne Fuels, Inc. 100.0000 Delaware III Caliborne Fuels, I.P. 1.0	IV AMECO Caribbean, Inc.	100.0000	California
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IV Ameco Pty Ltd. 100.000 Australia IV Ameco Services S.R.L. 1V Ameco Services, S. de R.L. de C.V. 3.0992 Mexico IV American Equipamentos do Brasil Ltda. 1.0000 Brazil III Ameco Mexico Administracion y Servicios, S. de R.L. de C.V 99.8000 Mexico III Ameco Minig Services S.R.L. 1.0000 Argentina III Ameco Mexico Administracion y Servicios, S. de R.L. de C.V 99.8000 Mexico Argentina III Ameco Peru S.A.C. 99.1643 Peru 1.0000 Argentina III Ameco Services S.R.L. 1.0000 Argentina III Ameco Services, S. de R.L. de C.V. 24.2992 Mexico Mexico III Ameco Services, S. de R.L. de C.V. 24.2992 Mexico III American Equipamentos do Brasil Ltda. 99.0000 Brazil II GlobEquip LLC 100.0000 Virginia II S. & R. Equipment Co., Inc. 100.0000 Virginia II S. & R. Equipment Co., Inc. 100.0000 Delaware II S.M. Equipment Co., Inc. 100.0000 Delaware II S.M. Equipment Co., Inc. 100.0000 Delaware II S.M. Information Systems Inc. 100.0000 Delaware II South Carolina Commercial, LLC 100.0000 South Carolina United Partnership 1.0000 California II Fluor Constructors Indiana Limited Partnership 1.00000 California II Fluor Constructors Indiana Limited Partnership 1.00000 California II Fluor Constructors Indiana Limited Partnership 99.0000 Indiana II Fluor Constructors Indiana Limited Partnership 1.00000 California II ADP Marshall, Inc. 100.0000 California II ADP Marshall Limited 100.0000 Ireland III ADP Marshall Limited 10	IV AMECO Project Services, Inc.	100.0000	Philippines
IV Ameco Services, S. de R.L. de C.V.		100.0000	Australia
IV American Equipamentos do Brasil Ltda. 1.0000 Brazil III Ameco Mexico Administracion y Servicios, S. de R.L. de C.V 99.8000 Mexico III Ameco Mening Services S.R.L. 1.0000 Argentina III Ameco Peru S.A.C. 99.1643 Peru III Ameco Services S.R.L. 1.0000 Argentina III Ameco Services S.R.L. 1.00000 Argentina III Ameco Services S.R.L. 1.00000 Argentina III Ameco Services S.R.L. 1.00000 Argentina III Ameco Services S.R.L. 1.00.0000 Argentina III Ameco Services S.R.L. 1.00.0000 Brazil III GlobEquip LLC 100.0000 Brazil II GlobEquip LLC 100.0000 Brazil II GlobEquip LLC 100.0000 Delaware II S.R. Equipment Co., Inc. 100.0000 Delaware II S.R. Equipment Co., Inc. 100.0000 Delaware II SMA Equipment Co., Inc. 100.0000 Delaware II SMA Information Systems Inc. 100.0000 Delaware II South Carolina Commercial, LLC 100.0000 South Carolina IF luor Constructors International, Inc. 100.0000 California II Fluor Constructors Indiana Limited Partnership 1.0000 Indiana II Fluor Constructors Indiana Limited Partnership 1.0000 California II Fluor Enterprises, Inc. 100.0000 California II Fluor Enterprises, Inc. 100.0000 California II ADP Marshall, Inc. 100.0000 Arizona III ADP Marshall Limited 100.0000 Ireland III ADP Marshall Limited 100.0000 Delaware III ADP Marshall Limited 100.0000 Delaware II Caribbean Thermal Electric, LLC 49.0000 Delaware II Caribbean Thermal Electric, LLC 49.0000 Delaware II Caribbean Thermal Electric, LLC 49.0000 Delaware II Claiborne Fuels, Inc. 100.0000 Hong Kong II Claiborne Fuels, L.P. 1.0000 Delaware	IV Ameco Services S.R.L.	99.0000	Argentina
III Ameco Mexico Administracion y Servicios, S. de R.L. de C.V 99.8000 Mexico III Ameco Mining Services S.R.L. 1.0000 Argentina 1.00000 Argentina 1.00000 Argentina 1.00000 Argentina 1.00000 Argentina 1.00000 Argentina 1.00000 III American Equipamentos do Brasil Ltda. 99.0000 Brazil 1.00000 Brazil 1.000000 Brazil 1.00000 Brazil 1.000000 Brazil 1.00000 Brazil 1.0000	IV Ameco Services, S. de R.L. de C.V.	3.0992	Mexico
III Ameco Mexico Administracion y Servicios, S. de R.L. de C.V 99,8000 Mexico III Ameco Peru Cs.A.C 1.0000 Argentina 1.00000 Argentina 1.000000 Argentina 1.000	IV American Equipamentos do Brasil Ltda.	1.0000	Brazil
III Ameco Peru S.A.C. 99.1643 Peru III Ameco Services S.R.L. 1.0000 Argentina III Ameco Services S.R.L. 1.0000 Argentina III American Equipamentos do Brasil Ltda. 99.0000 Brazil II GlobEquip LLC 100.0000 Delaware II J. W. Burress, Incorporated 100.0000 Virginia II S & R Equipment Co., Inc. 100.0000 Ohio II SMA Equipment Co., Inc. 100.0000 Delaware II Swa Information Systems Inc. 100.0000 Delaware II Suth Carolina Commercial, LLC 100.0000 Delaware II Suth Constructors International, Inc. 100.0000 South Carolina II Fluor Constructors Indiana Limited Partnership 1.0000 Indiana II Fluor Constructors Indiana Limited Partnership 1.0000 Indiana II Fluor Constructors Indiana Limited Partnership 1.0000 California II Fluor Constructors Indiana Limited Partnership 199.000 Indiana II Fluor Constructors Indiana Limited Partnership 100.0000 California II Fluor Enterprises, Inc. 100.0000 California II Fluor Enterprises, Inc. 100.0000 California II ADP Marshall, Inc. 100.0000 California II ADP Marshall Limited 100.0000 Delaware III ADP Marshall Limited 100.0000 Nevada III ADP Marshall Limited 100.0000 Delaware II Caribbean Thermal Electric, LLC 100.0000 Delaware II Caribbean Thermal Electric, LLC 49.000 Delaware II Caribbean Thermal Electric, LLC 49.000 Delaware II Caribbean Fuels, Inc. 100.0000 California III Claiborne Fuels, Inc. 100.0000	III Ameco Mexico Administracion y Servicios, S. de R.L. de C.V	99.8000	Mexico
III Ameco Services S.R.L.	III Ameco Mining Services S.R.L.	1.0000	Argentina
III Ameco Services, S. de R.L. de C.V.	III Ameco Peru S.A.C.	99.1643	Peru
III American Equipamentos do Brasil Ltda. 99.0000 Brazil II GlobEquip LLC 100.0000 Delaware II J. W. Burress, Incorporated 100.0000 Virginia II S & R Equipment Co., Inc. 100.0000 Ohio II SMA Equipment Co., Inc. 100.0000 Delaware II SMA Equipment Co., Inc. 100.0000 Delaware II SMA Information Systems Inc. 100.0000 Delaware II SMA Information Systems Inc. 100.0000 Delaware II South Carolina Commercial, LLC 100.0000 South Carolina I Fluor Constructors International, Inc. 100.0000 California II Fluor Constructors Canada Ltd. 100.0000 New Brunswick II Fluor Constructors Indiana Limited Partnership 1.0000 Indiana II Fluor Constructors Indiana Limited Partnership 1.0000 California II Fluor Management and Technical Services, Inc. 100.0000 California II Fluor Enterprises, Inc. 100.0000 California II ADP Marshall, Inc. 100.0000 California II ADP Marshall, Inc. 100.0000 Arizona III ADP Marshall Limited 100.0000 Indiana III ADP Marshall Limited 100.0000 Nevada III ADP Marshall Limited 100.0000 Nevada III ADPM, L.L.C. 100.0000 Delaware II Caribbean Thermal Electric, LLC 49.0000 Delaware II Caribbean Thermal Limited 100.0000 Hong Kong II Claiborne Fuels, Inc. 100.0000 California III Claiborne Fuels, Inc. 100.0000 Delaware	III Ameco Services S.R.L.	1.0000	Argentina
II GlobEquip LLC	III Ameco Services, S. de R.L. de C.V.	24.2992	Mexico
II J. W. Burress, Incorporated 100.0000 Virginia 100.0000 Ohio 11 S & R Equipment Co., Inc. 100.0000 Ohio 11 SMA Equipment Co., Inc. 100.0000 Delaware 11 SMA Information Systems Inc. 100.0000 Delaware 11 SMA Information Systems Inc. 100.0000 Delaware 11 South Carolina Commercial, LLC 100.0000 South Carolina I Fluor Constructors International, Inc. 100.0000 California II Fluor Constructors Canada Ltd. 100.0000 New Brunswick II Fluor Constructors Indiana Limited Partnership 1.0000 Indiana II Fluor Constructors Indonesia, Inc. 100.0000 California III Fluor Management and Technical Services, Inc. 100.0000 California III Fluor Constructors Indiana Limited Partnership 99.0000 Indiana III ADP Marshall, Inc. 100.0000 California III ADP Marshall, Inc. 100.0000 California III ADP Marshall Limited 100.0000 Delaware III ADP Marshall Limited 100.0000 Delaware III ADP Marshall Limited 100.0000 Delaware III ADPM, L.L.C. 100.0000 Delaware II Caribbean Thermal Electric, LLC 49.0000 Delaware II Caribbean Thermal Electric, LLC 49.0000 Delaware II CFP Limited 100.0000 Hong Kong II Claiborne Fuels, Inc. 100.0000 California III CFP Limited 100.0000 California III Claiborne Fuels, Inc. 100.0000 California III Claiborne Fuels, I.P. 100.0000 Delaware III Caliborne Fuels, I.P. 100.0000 Delaware IIII Caliborne Fuels, I.P. 100.0000 Dela	III American Equipamentos do Brasil Ltda.	99.0000	Brazil
II S & R Equipment Co., Inc. 100.0000 Delaware 100.0000 Delaware 11 SMA Equipment Co., Inc. 100.0000 Delaware 11 SMA Information Systems Inc. 100.0000 Delaware 11 SMA Information Commercial, LLC 100.0000 South Carolina 11 South Carolina Commercial, LLC 100.0000 California 11 Fluor Constructors International, Inc. 100.0000 New Brunswick 11 Fluor Constructors Canada Ltd. 100.0000 New Brunswick 11 Fluor Constructors Indiana Limited Partnership 1.0000 Indiana 11 Fluor Constructors Indiana Limited Partnership 100.0000 California 11 Fluor Management and Technical Services, Inc. 100.0000 California 11 Fluor Enterprises, Inc. 100.0000 California 11 ADP Marshall, Inc. 100.0000 Arizona 11 ADP Marshall Limited 100.0000 Delaware 11 ADP Marshall Limited 100.0000 Ireland 11 ADP/FD of Nevada, Inc. 100.0000 Delaware 11 Caribbean Thermal Electric, LLC 100.0000 Delaware 11 Caribbean Thermal Electric, LLC 49.0000 Delaware 11 CFP Limited 100.0000 Hong Kong 11 Claiborne Fuels, Inc. 100.0000 California 11 CFP Limited 100.0000 Hong Kong 11 Claiborne Fuels, Inc. 100.0000 California 11 CFP Limited 100.0000 Hong Kong 11 Claiborne Fuels, Inc. 100.0000 Delaware 11 Caribbean Fuels, Inc. 100.0000 Hong Kong 11 Claiborne Fuels, Inc. 100.0000 Delaware 11 Caliborne Fuels, Inc. 100.0000 Delaware 11 Caliborne Fuels, Inc. 100.0000 Hong Kong 11 Claiborne Fuels, Inc. 100.0000 Delaware 11 Caliborne	II GlobEquip LLC	100.0000	Delaware
II SMA Equipment Co., Inc. 100.0000 Delaware II SMA Information Systems Inc. 100.0000 Delaware II South Carolina Commercial, LLC 100.0000 South Carolina II South Carolina Commercial, LLC 100.0000 South Carolina II Fluor Constructors International, Inc. 100.0000 New Brunswick II Fluor Constructors Indiana Limited Partnership 1.0000 Indiana II Fluor Constructors Indiana Limited Partnership 1.00000 California II Fluor Management and Technical Services, Inc. 100.0000 California III Fluor Constructors Indiana Limited Partnership 99.0000 Indiana II Fluor Enterprises, Inc. 100.0000 California II ADP Marshall, Inc. 100.0000 Arizona III ADP Marshall Limited 100.0000 Arizona III ADP Marshall Limited 100.0000 Delaware III ADP Marshall Limited 100.0000 Ireland III ADP/FD of Nevada, Inc. 100.0000 Nevada III ADPM, L.L.C. 100.0000 Delaware II Caribbean Thermal Electric, LLC 49.0000 Delaware II CFP International Limited 100.0000 Hong Kong II CFP Limited 100.0000 Hong Kong II CFP Limited 100.0000 California III Claiborne Fuels, Inc. 100.0000 California III Claiborne Fuels, Inc. 100.0000 California III Claiborne Fuels, Inc. 100.0000 Delaware III Claiborne Fuels, Inc. 100.0000 California III Claiborne Fuels, Inc. 100.0000 Delaware III Claiborne Fuels, Inc. 100.0000 IIII Claiborne Fuels, Inc. 100.0000 IIII Claiborne Fuels, Inc. 100.	II J. W. Burress, Incorporated	100.0000	Virginia
II SMA Information Systems Inc. II South Carolina Commercial, LLC IFluor Constructors International, Inc. II Fluor Constructors Canada Ltd. II Fluor Constructors Indiana Limited Partnership II Fluor Constructors Indiana Limited Partnership II Fluor Constructors Indonesia, Inc. II Fluor Constructors Indonesia, Inc. III Fluor Management and Technical Services, Inc. III Fluor Constructors Indiana Limited Partnership II Fluor Constructors Indiana Limited Partnership II Fluor Enterprises, Inc. III ADP Marshall, Inc. III ADP Marshall Contractors, Inc. III ADP Marshall Limited III ADP Marshall Limited III ADP Morshall Limited III ADP Morshall Limited III ADP, Inc. III ADP, Inc. III ADP, Inc. III Caribbean Thermal Electric, LLC III Caribbean Fuels, Inc. III Claiborne Fuels, Inc. III Claiborne Fuels, Inc. III Claiborne Fuels, Inc. III Claiborne Tuels, Inc.	II S & R Equipment Co., Inc.	100.0000	Ohio
II South Carolina Commercial, LLC I Fluor Constructors International, Inc. II Fluor Constructors Canada Ltd. II Fluor Constructors Indiana Limited Partnership II Fluor Constructors Indiana Limited Partnership II Fluor Constructors Indonesia, Inc. III Fluor Management and Technical Services, Inc. III Fluor Constructors Indiana Limited Partnership III Fluor Constructors Indiana Limited Partnership III Fluor Constructors Indiana Limited Partnership III ADP Marshall, Inc. III ADP Marshall Contractors, Inc. III ADP Marshall Limited III ADP Marshall Limited III ADP Marshall Limited III ADP More Internated III ADP, L.L.C. III Caribbean Thermal Electric, LLC III Caribbean Thermal Electric, LLC III Caribbean Thermal Electric, LLC III Caribbean Thermal Limited III Caribbean Thermal Electric, LLC III Caribbean Thermal Electric Arabbean Thermal Electric Ar	II SMA Equipment Co., Inc.	100.0000	Delaware
I Fluor Constructors International, Inc. II Fluor Constructors Canada Ltd. II Fluor Constructors Indiana Limited Partnership II Fluor Constructors Indiana Limited Partnership II Fluor Constructors Indonesia, Inc. II Fluor Management and Technical Services, Inc. III Fluor Constructors Indiana Limited Partnership III Fluor Constructors Indiana Limited Partnership III Fluor Constructors Indiana Limited Partnership III ADP Marshall, Inc. III ADP Marshall Lontractors, Inc. III ADP Marshall Contractors, Inc. III ADP Marshall Limited III ADP/FD of Nevada, Inc. III ADP/FD of Nevada, Inc. III Caribbean Thermal Electric, LLC III Caribbean Thermal Electric Aribbea	II SMA Information Systems Inc.	100.0000	Delaware
II Fluor Constructors Canada Ltd. II Fluor Constructors Indiana Limited Partnership II Fluor Constructors Indonesia, Inc. III Fluor Management and Technical Services, Inc. III Fluor Constructors Indiana Limited Partnership III Fluor Constructors Indiana Limited Partnership III Fluor Constructors Indiana Limited Partnership III Fluor Enterprises, Inc. III ADP Marshall, Inc. III ADP Marshall Contractors, Inc. III ADP Marshall Limited III ADP Marshall Limited III ADP Marshall Limited III ADP/FD of Nevada, Inc. III Caribbean Thermal Electric, LLC II Carribbean Thermal Electric, LLC II Carribbean Thermal Electric, LLC III Carribbean Thermal Electric, LLC II	II South Carolina Commercial, LLC	100.0000	South Carolina
II Fluor Constructors Indiana Limited Partnership1.0000IndianaII Fluor Constructors Indonesia, Inc.100.0000CaliforniaII Fluor Management and Technical Services, Inc.100.0000CaliforniaIII Fluor Constructors Indiana Limited Partnership99.0000IndianaI Fluor Enterprises, Inc.100.0000CaliforniaII ADP Marshall, Inc.100.0000ArizonaIII ADP Marshall Contractors, Inc.100.0000DelawareIII ADP Marshall Limited100.0000IrelandIII ADP/FD of Nevada, Inc.100.0000NevadaIII Caribbean Thermal Electric, LLC49.0000DelawareII CFP International Limited100.0000Hong KongII CFP Limited100.0000Hong KongII Claiborne Fuels, Inc.100.0000CaliforniaIII Claiborne Fuels, L.P.1.0000Delaware	I Fluor Constructors International, Inc.	100.0000	California
II Fluor Constructors Indonesia, Inc. II Fluor Management and Technical Services, Inc. III Fluor Constructors Indiana Limited Partnership IF Fluor Enterprises, Inc. II ADP Marshall, Inc. III ADP Marshall Contractors, Inc. III ADP Marshall Limited III ADP Marshall Limited III ADP Marshall Limited III ADP/FD of Nevada, Inc. III ADP/FD of Nevada, Inc. III Caribbean Thermal Electric, LLC III Caribbean Thermal Electric, LLC III CFP International Limited III CFP Limited III Claiborne Fuels, Inc. III Claiborne Fuels, Inc. III Claiborne Fuels, L.P. 100.0000 100.00	II Fluor Constructors Canada Ltd.	100.0000	New Brunswick
II Fluor Management and Technical Services, Inc. III Fluor Constructors Indiana Limited Partnership 99.0000 Indiana I Fluor Enterprises, Inc. 100.0000 California II ADP Marshall, Inc. 100.0000 Arizona III ADP Marshall Contractors, Inc. 100.0000 Delaware III ADP Marshall Limited 100.0000 Ireland III ADP/FD of Nevada, Inc. 100.0000 Nevada III ADPM, L.L.C. 100.0000 Delaware II Caribbean Thermal Electric, LLC II Caribbean Thermal Electric, LLC II CFP International Limited II CFP Limited II Claiborne Fuels, Inc. III Claiborne Fuels, L.P. 100.0000 California III Claiborne Fuels, L.P.	II Fluor Constructors Indiana Limited Partnership	1.0000	Indiana
III Fluor Constructors Indiana Limited Partnership I Fluor Enterprises, Inc. II ADP Marshall, Inc. III ADP Marshall Contractors, Inc. III ADP Marshall Limited III ADP Marshall Limited III ADP/FD of Nevada, Inc. III ADP/FD of Nevada, Inc. III Caribbean Thermal Electric, LLC II Carribbean Thermal Electric, LLC II CFP International Limited II CFP Limited II Claiborne Fuels, Inc. III Claiborne Fuels, L.P.	II Fluor Constructors Indonesia, Inc.	100.0000	California
I Fluor Enterprises, Inc. 100.0000 California II ADP Marshall, Inc. 100.0000 Arizona III ADP Marshall Contractors, Inc. 100.0000 Delaware III ADP Marshall Limited 100.0000 Ireland III ADP/FD of Nevada, Inc. 100.0000 Nevada III ADPM, L.L.C. 100.0000 Delaware II Caribbean Thermal Electric, LLC 49.0000 Delaware II CFP International Limited 100.0000 Hong Kong II CFP Limited 100.0000 Hong Kong II Claiborne Fuels, Inc. 100.0000 California III Claiborne Fuels, L.P. 1.0000 Delaware	II Fluor Management and Technical Services, Inc.	100.0000	California
II ADP Marshall, Inc. III ADP Marshall Contractors, Inc. III ADP Marshall Limited III ADP/FD of Nevada, Inc. III ADPM, L.L.C. III Caribbean Thermal Electric, LLC II CFP International Limited II CFP Limited II CFP Limited II Claiborne Fuels, Inc. III Claiborne Fuels, L.P.	III Fluor Constructors Indiana Limited Partnership	99.0000	Indiana
III ADP Marshall Contractors, Inc. III ADP Marshall Limited III ADP/FD of Nevada, Inc. III ADPM, L.L.C. III Caribbean Thermal Electric, LLC II CFP International Limited III CFP Limited III CFP Limited III Claiborne Fuels, Inc. III Claiborne Fuels, L.P. III Claiborne Fuels, L.P. I100.0000 Delaware II Claiborne III Claiborne Fuels, L.P. I100.0000 Delaware III Claiborne Fuels, L.P. I100.0000 Delaware III Claiborne Fuels, L.P. I100.0000 Delaware	I Fluor Enterprises, Inc.	100.0000	California
III ADP Marshall Limited III ADP/FD of Nevada, Inc. III ADPM, L.L.C. III Caribbean Thermal Electric, LLC III CFP International Limited III CFP Limited III Claiborne Fuels, Inc. III Claiborne Fuels, L.P. III Claiborne Fuels, L.P. III Claiborne III Claiborne Fuels, L.P. III Claiborne III Claiborne III Claiborne Fuels, L.P. III Claiborne III	II ADP Marshall, Inc.	100.0000	Arizona
III ADP/FD of Nevada, Inc.100.0000NevadaIII ADPM, L.L.C.100.0000DelawareII Caribbean Thermal Electric, LLC49.0000DelawareII CFP International Limited100.0000Hong KongII CFP Limited100.0000Hong KongII Claiborne Fuels, Inc.100.0000CaliforniaIII Claiborne Fuels, L.P.1.0000Delaware	III ADP Marshall Contractors, Inc.	100.0000	Delaware
III ADPM, L.L.C. II Caribbean Thermal Electric, LLC II CFP International Limited II CFP Limited II Claiborne Fuels, Inc. III Claiborne Fuels, L.P. 100.0000 Delaware 49.0000 Hong Kong 100.0000 Hong Kong 100.0000 California 110.0000 Delaware	III ADP Marshall Limited	100.0000	Ireland
II Caribbean Thermal Electric, LLC49.0000DelawareII CFP International Limited100.0000Hong KongII CFP Limited100.0000Hong KongII Claiborne Fuels, Inc.100.0000CaliforniaIII Claiborne Fuels, L.P.1.0000Delaware	III ADP/FD of Nevada, Inc.	100.0000	Nevada
II CFP International Limited100.0000Hong KongII CFP Limited100.0000Hong KongII Claiborne Fuels, Inc.100.0000CaliforniaIII Claiborne Fuels, L.P.1.0000Delaware		100.0000	Delaware
II CFP Limited100.0000Hong KongII Claiborne Fuels, Inc.100.0000CaliforniaIII Claiborne Fuels, L.P.1.0000Delaware	II Caribbean Thermal Electric, LLC	49.0000	Delaware
II Claiborne Fuels, Inc.100.0000CaliforniaIII Claiborne Fuels, L.P.1.0000Delaware		100.0000	Hong Kong
III Claiborne Fuels, L.P. 1.0000 Delaware	II CFP Limited	100.0000	Hong Kong
	·	100.0000	
II Daniel International Corporation 100.0000 South Carolina		1.0000	
	II Daniel International Corporation	100.0000	South Carolina

Case 3:16-cv-03248-S Document 16 Filed 09/12/17 Page 32 of 103 PageID 505 Organized **Under Laws Of Subsidiary Name** Holding 100.0000 III Daniel Navarra, S.A. Spain III Fluor Daniel Engineering, Inc. 100.0000 Ohio III Fluor Management Company L.P. 46.0676 Delaware II DAX Industries, Inc. 5.0000 Texas II Duke/Fluor Daniel 49.9999 North Carolina II Efdee Connecticut Architects, Inc. 100.0000 Connecticut II Efdee Engineering Corporation 100.0000 North Carolina II Efdee Mississippi Architects, A Professional Corporation 100.0000 Mississippi II Efdee New York Engineers & Architects P.C. 100.0000 New York II Encee Architecture Services, P.C. 100.0000 North Carolina II ESSI, LLC 33.3333 Delaware III ESSI Limited 100.0000 England II eTech Solutions, Inc. 100.0000 Nevada II Evergreen Equipment and Personnel Leasing, Inc. 100.0000 Rhode Island II F&F Infrastructure, LLC 50.0000 Colorado II FD Architects & Engineers Corporation 100.0000 New Jersey 100.0000 Delaware II FD Mexico, Inc. II FD/MK Limited Liability Company 60.0000 Delaware 100.0000 California II FDEE Consulting, Inc. II FDHM, Inc. 100.0000 California II Fluor (Nigeria) Limited 100.0000 Nigeria II Fluor A&E Services, Inc. 100.0000 California II Fluor Abadan Limited 100.0000 Bermuda II Fluor Alaska, Inc. 100.0000 Alaska II Fluor Ames Kraemer, LLC 40.0000 Delaware II Fluor Atlantic Limited 100.0000 Bermuda II Fluor Australia Pty Ltd 100.0000 Australia III Civil and Mechanical Maintenance Pty. Ltd. 100.0000 Australia III Fluor Daniel (Old) Pty. Ltd. 100.0000 Australia III Fluor Daniel Constructors Pty. Ltd. 100.0000 Australia III Fluor Global Services Australia Pty Ltd 100.0000 Australia IV Fluor Maintenance Services Pty Ltd 100.0000 Australia IV Fluor Operations and Maintenance Services Pty Ltd 100.0000 Australia 100.0000 IV Fluor Services Pty Ltd Australia III Karratha Engineering Services Pty Ltd 100.0000 Australia III Signet Holdings Pty Ltd 100.0000 Australia IV PT Signet Indonesia 90.0000 Indonesia IV Signet Engineering Pty Ltd 100.0000 Australia V Signet Ingenieria S.A. 0.0100Chile VI Constructora Lequena S.A. 100.0000 Chile IV Signet Ingenieria S.A. 99.9900 Chile V Constructora Lequena S.A. 100.0000 Chile IV Signet International Holdings Pty. Ltd. 100.0000 Australia IV Tengis Design Services Pty Ltd 100.0000 Australia IV Westquip Australia Pty Ltd 100.0000 Australia III TRS Staffing Solutions (Australia) Pty Ltd 100.0000 Australia IV AmBit Technology Pty Ltd. 100.0000 Australia II Fluor Canada Ltd. 100.0000 New Brunswick III Fluor Daniel International Services Inc. 10.0000 Barbados III Fluor Daniel Wright Ltd. 100.0000 New Brunswick IV Wright Engineers (Chile) Limitada 95.0000 Chile IV Wright Engineers Limitada Peru 35.0000 Peru III TRS Staffing Solutions (Canada) Inc. 100.0000 Canada III Wright Engineers (Chile) Limitada 5.0000 Chile II Fluor Chile, Inc. 100.0000 California

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Subsidiary Name	Holding Under Laws O)f
III Ameco Chile S.A.	99.0000 Chile	
III Fluor Daniel Chile Ingenieria y Construccion S.A.	99.0000 Chile	
IV Jaakko-Poyry – Fluor Daniel Chile SA	75.0000 Chile	
III Ingenieria y Construcciones Fluor Daniel Chile Limitada	99.1000 Chile	
II Fluor Colombia Limited	100.0000 Delaware	
II Fluor Continental Limited	100.0000 Bermuda	
II Fluor Daniel (Japan) Inc.	100.0000 Japan	
II Fluor Daniel (Malaysia) Sdn. Bhd.	100.0000 Malaysia	
II Fluor Daniel (NPOSR), Inc.	100.0000 Delaware	
II Fluor Daniel Alumatech, Inc.	100.0000 Delaware	
II Fluor Daniel America, Ltda.	100.0000 California	
II Fluor Daniel Brasil, Ltda.	99.9983 Brazil	
II Fluor Daniel Caribbean, Inc.	100.0000 Delaware	1:
III DMIS, Inc.	100.0000 South Carol	
III Duke/Fluor Daniel Caribbean, S.E. III Fluor Daniel Export Services, Inc.	0.2500 Puerto Rico 100.0000 Delaware	,
III Fluor Daniel Export Services, Inc. III Fluor Daniel International (Malaysia) Sdn. Bhd.	100.0000 Delaware 100.0000 Malaysia	
III Fluor Daniel Maintenance Services, Inc.	100.0000 Malaysia 100.0000 Delaware	
III Fluor Daniel Services Corporation	100.0000 Delaware	
III Fluor Egypt	50.0000 Egypt	
III Fluor Facility & Plant Services, Inc.	100.0000 Egypt 100.0000 South Carol	lina
II Fluor Daniel China, Inc.	100.0000 South California	iiia
II Fluor Daniel China Services, Inc.	100.0000 California	
II Fluor Daniel China Technology, Inc.	100.0000 California	
II Fluor Daniel Coal Services International, Inc.	100.0000 Delaware	
III Duke/Fluor Daniel International	49.9999 Nevada	
IV D/FD Foreign Sales Corporation	75.0000 Barbados	
IV Duke/Fluor Daniel Caribbean, S.E.	99.0000 Puerto Rico)
III Duke/Fluor Daniel LLC	49.9999 Nevada	
III Duke/Fluor Daniel Pty Ltd	50.0000 Australia	
II Fluor Daniel Construction Company	100.0000 California	
II Fluor Daniel Development Corporation	100.0000 California	
III Crown Energy Company	100.0000 New Jersey	
III Fluor Daniel Modesto, Inc.	100.0000 California	
IV Wilmore/Fluor Modesto LLC	50.0000 California	
III Fluor Daniel Temecula, Inc.	100.0000 California	
IV Fluor Daniel Ada, Inc.	50.0000 Idaho	
III Fluor Daniel Tempe, Inc.	100.0000 California	
IV Fluor Daniel Ada, Inc.	50.0000 Idaho	
III Gloucester Limited, Inc.	100.0000 California	
III Gloucester Limited II, Inc.	100.0000 California 3.9300 California	
III San Diego Expressway L.P. III Tarrant Energy, Inc.	100.0000 California	
II Fluor Daniel Eastern, Inc.	100.0000 California	
III P.T. Fluor Daniel Indonesia	80.0000 Indonesia	
IV PT. AMECO Servicindo	99.0000 Indonesia	
II Fluor Daniel Energy Investments, Inc.	100.0000 Delaware	
III The Beacon Group Energy Investment Fund, L.P.	7.0700 Delaware	
II Fluor Daniel Engineers & Constructors, Inc.	100.0000 Delaware	
III Davy Kinhill Fluor Daniel (PNG) Pty Ltd.	38.0000 Papua N. G	uinea
III Fluor Daniel Project Consultants (Shenzhen) Co., Ltd.	100.0000 P.R.C.	
II Fluor Daniel Engineers & Constructors, Ltd.	100.0000 California	
II Fluor Daniel Engineers & Consultants Ltd.	100.0000 Mauritius	
III Fluor Daniel India Private Limited	80.0000 India	
II Fluor Daniel Environmental Strategies, Inc.	100.0000 Delaware	
II Fluor Daniel Espana, S.A.	100.0000 California	
III Daniel International (Saudi Arabia) Ltd.	50.0000 Saudi Arabi	
III Fluor Arabia Limited	50.0000 Saudi Arabi	ia

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II Fluor Daniel Europe B.V.	100.0000	Netherlands
III ASI Advanced Solutions International BV	5.0000	Netherlands
IV ASI Consulting Italy S.rl.	100.0000	Italy
IV ASI Consulting UK Limited	100.0000	England
IV ASI International Services Limited	100.0000	England
III Fluor Daniel Belgium, N.V.	100.0000	Belgium
III Fluor Daniel B.V.	100.0000	Netherlands
IV Fluor Daniel Consultants B.V.	100.0000	Netherlands
IV Fluor Daniel Engineering and Construction Services Limited	100.0000	Turkey
IV Fluor Infrastructure B.V.	100.0000	Netherlands
V Infraspeed Holdings B.V.	7.1000	Netherlands
VI Infraspeed B.V.	100.0000	Netherlands
V Infraspeed Maintenance B.V.	11.0000	Netherlands
V Infraspeed EPC Consortium V.O.F.	8.9000	Netherlands
IV International Refinery Contractors B.V.	50.0000	Netherlands
IV Prochem S.A.	9.0000	Poland
IV TRS Staffing Solutions B.V.	100.0000	Netherlands
III Fluor Daniel E&C LLC	100.0000	Russia
III Fluor Daniel Eastern Services B.V.	100.0000	Netherlands
III Fluor Daniel, S.A.	3.9200	Spain
III Prosynchem Sp.z.o.o.	98.6562	Poland
II Fluor Daniel Florida Rail, Inc.	100.0000	Delaware
II Fluor Daniel Global Limited	100.0000	Guernsey
III Fluor Daniel Global Contracting Limited	100.0000	Guernsey
III Fluor Daniel Global Placement Limited	100.0000	Guernsey
III Fluor Daniel Global Placement Services Limited	100.0000	Guernsey
III Fluor Daniel Global Services Limited	100.0000	Guernsey
III Fluor Daniel Global Support Services Limited	100.0000	Guernsey
III Fluor Daniel Global TRS Limited	100.0000	Guernsey
III Fluor Daniel Global TRS Services Limited	100.0000	Guernsey
II Fluor Daniel GmbH	100.0000	Germany
II Fluor Daniel Holdings, Inc.	100.0000	California
III Fluor Daniel Global Services Private Limited	100.0000	India
II Fluor Daniel Illinois, Inc.	100.0000	Delaware
III Duke/Fluor Daniel	49.9999	North Carolin
IV D/FD Enterprises, LLC	100.0000	Delaware
IV D/FD Equipment Company LLC	100.0000	Delaware
IV D/FD Grays Harbor, LLC	100.0000	Delaware
IV D/FD Kentucky Mountain Power, LLC	100.0000	Delaware
IV D/FD Operating Plant Services, LLC	100.0000	Delaware
IV D/FD Plant Services, LLC	100.0000	Delaware
IV D/FD Ventures, LLC	100.0000	Delaware
IV Turbine Fleet Management, LLC	100.0000	Delaware
III Fluor Iran	9.8000	Iran
II Fluor Daniel India, Inc.	100.0000	California
II Fluor Daniel Indiana Limited Partnership	1.0000	Indiana
II Fluor Daniel Intercontinental, Inc.	100.0000	California
III Dominican Republic Combined Cycle, LLC	49.0000	Delaware
III Fluor Daniel Brasil, Ltda.	0.0017	Brazil
III Fluor Daniel Nigeria Limited	60.0000	Nigeria
III Fluor Iran	9.8000	Iran
III Grupo Alvica SCS	79.9200	Venezuela
III NWKC LLC	50.0000	Delaware
II Fluor Daniel International Services Inc.	90.0000	Barbados
II I tuot Damet international oct vices inc.	30.0000	Darbados

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mel D : 1 FEII: : 1			_	50,0000	T 1 1
III Fluor Daniel – E-E-L Limited				50.0000	Ireland
II Fluor Daniel Latin America, Inc.				100.0000	California
III Grupo Alvica USA, LLC				80.0000	Delaware
III Grupo Empresarial Alvica, S.A.				80.0000	Venezuela
IV Grupo Alvica, SCS				0.1000	Venezuela
III Servicios Cuyuni, E.T.T., C.A.				80.0000	Venezuela
II Fluor Daniel Mexico S.A.				100.0000	California
III ICA-Fluor Daniel, S. de R.L. de C.V.	CV			49.0000	Mexico
III TRS International Group, S. de R.L. de	C.V.			0.0954	Mexico
II Fluor Daniel Mining & Metals, Ltd.				100.0000	California
III Ameco Chile S.A.				1.0000	Chile
III Fluor Daniel Chile Ingenieria y Constru				1.0000	Chile
IV Jaakko-Poyry – Fluor Daniel Chile				75.0000	Chile
III Ingenieria y Construcciones Fluor Dani	el Chile Limitada			0.9000	Chile
II Fluor Daniel Overland Express, Inc.				100.0000	Delaware
II Fluor Daniel Overseas, Inc.				100.0000	California
III Arctic Pacific Contractors International	, L.L.C.			50.0000	Delaware
III PFD International LLC				50.0000	Delaware
II Fluor Daniel P.R.C., Ltd.				100.0000	California
II Fluor Daniel Pacific, Inc.				100.0000	California
III Fluor Daniel-AMEC Philippines, Inc.				50.0000	Philippines
II Fluor Daniel Power B.V.				100.0000	Netherlands
III Duke/Fluor Daniel B.V.				50.0000	Netherlands
II Fluor Daniel Properties Limited				100.0000	England
II Fluor Daniel Pulp & Paper, Inc.				100.0000	California
III Fluor Daniel Indiana Limited Partnersh	p			99.0000	Indiana
II Fluor Daniel Real Estate Services, Inc.				100.0000	South Carolina
II Fluor Daniel Sales Corporation				100.0000	Barbados
II Fluor Daniel South America Limited				100.0000	California
II Fluor Daniel South East Asia, Ltd.				100.0000	California
II Fluor Daniel Technical Services, Inc.				100.0000	Texas
II Fluor Daniel Telecommunications Corporation	n			100.0000	California
II Fluor Daniel Thailand Holdings Corporation				100.0000	California
III Fluor Iran				9.8000	Iran
II Fluor Daniel Thailand, Ltd.				100.0000	California
II Fluor Daniel Transportation, Inc.				100.0000	Washington
II Fluor Daniel Venture Group, Inc.				100.0000	California
III Fluor Daniel Asia, Inc.				100.0000	California
IV Duke/Fluor Daniel International Se	ervices			49.9999	Nevada
V D/FD Foreign Sales Corporat	on			25.0000	Barbados
V D/FD International Services I				100.0000	Brazil
V Duke/Fluor Daniel Caribbean				0.50000	Puerto Rico
V Duke/Fluor Daniel Internation		ad) Limited		100.0000	Trinidad
IV P.T. Fluor Daniel Indonesia		,		20.0000	Indonesia
V P.T. AMECO Servicindo				99.0000	Indonesia
IV P.T. Nusantara Power Services				40.0000	Indonesia
III Micogen Inc.				100.0000	California
III Micogen Limited I, Inc.				100.0000	California
III Micogen Limited I, Inc.				100.0000	California
III Soli-Flo LLC				25.0000	Delaware
IV Soli-Flo, Inc.				100.0000	California
V Soli-Flo Material Transfer, L.	p			1.0000	California
V Soli-Flo Partners, L.P.				1.0000	California
III Soli-Flo Material Transfer, L.P.				24.7500	California
•					California
III Soli-Flo Partners, L.P.				24.7500	Camornia

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III Springfield Resource Recovery, Inc.	100.0000	Mass.
II Fluor Daniel, a Professional Architectural Corporation	100.0000	Louisiana
II Fluor Daniel, Inc. – Philippines	100.0000	Philippines
II Fluor Daniel, S.A.	96.0000	Spain
II Fluor Distribution Companies, Inc.	100.0000	California
II Fluor Egypt	50.0000	Egypt
II Fluor Engineering Corporation	100.0000	Michigan
II Fluor Engineers, Inc.	100.0000	Delaware
II Fluor Enterprises Group, Inc.	100.0000	Delaware
II Fluor Federal Services, Inc.	100.0000	Washington
II Fluor Federal Services, LLC	100.0000	Delaware
III Alutiiq Federal Services Limited Liability Company	49.0000	Alaska
III Fluor Hawaii, LLC	100.0000	Hawaii
II Fluor Federal Services NWS, Inc.	100.0000	Washington
II Fluor Fernald, Inc.	100.0000	California
III Fluor Environmental Resources Management Services, Inc.	100.0000	Delaware
II Fluor Gulf Communications, Inc.	100.0000	California
II Fluor Hanford, Inc.	100.0000	Washington
II Fluor Indonesia, Inc.	100.0000	California
II Fluor Industrial Services, Inc.	100.0000	Delaware
II Fluor International Limited	100.0000	Bermuda
II Fluor International Limited	100.0000	England
III Aptech Fluor Daniel (Private) Limited	50.0000	Zimbabwe
III Arctic Pacific Contractors (UK) Limited	50.0000	England
III ASI Advanced Solutions International BV	95.0000	Netherlands
IV ASI Consulting Italy S.rl.	100.0000	Italy
IV ASI Consulting UK Limited	100.0000	England
IV ASI International Services Limited	100.0000	England
III Citylink Telecommunications Holdings Limited	18.0000	England
IV Citylink Telecommunications Limited	100.0000	England
III David Chorley Associates Limited	100.0000	England
III First Legal Recruitment Limited	100.0000	England
III First Accountancy Limited	100.0000	England
		<u> </u>
III First Recruitment Limited	100.0000 100.0000	England
III Fluor Daniel Caspian Services Limited		England
III Fluor Industrial Services Limited	100.0000	England
IV Team-Sel International Limited	99.9999	England
V TA Engineering Services (Tunisia) Limited	100.0000	England
V TA Engineering Services Limited	99.9950	England
III Fluor Limited	100.0000	England
III Fluor Ocean Services Limited	100.0000	England
III KDPC Limited	50.0000	England
III PFD (UK) Limited	50.0000	England
III TA Engineering Services Limited	0.0050	England
III Team-Sel International Limited	0.0001	England
IV TA Engineering Services (Tunisia) Limited	100.0000	England
IV TA Engineering Services Limited	99.9950	England
III TRS Management Resources PLC	100.0000	England
IV Ambit Technology Limited	100.0000	England
IV Antony Dunlop Associates Limited	100.0000	England
IV MRG Human Resources Limited	100.0000	England
IV SAP Services Limited	100.0000	England
IV Times Computer Services Limited	100.0000	England
<u>.</u>		-
IV TRS Management Resources (Services) Ltd.	100.0000	England

Case 3:16-cv-03248-S Document 16 Filed 09/12/17 Page 38 of 103 PageID 511 Organized Subsidiary Name Holding Under Laws Of V Times Group Limited 100.0000 England III TRS Staffing Solutions (U.K.) Limited 100,0000 England II Fluor International, Inc. 100.0000 California III Fluor Mideast Limited 100.0000 California II Fluor Iran 70.6000 Iran II Fluor Maintenance Services, Inc. 100.0000 California III Norfolk Maintenance Corporation 100.0000 California II Fluor Mideast Limited 100.0000 Bermuda II Fluor Nuclear Services, Inc. 100.0000 Ohio II Fluor Plant Services International Ltd. 100.0000 Bermuda III Fluor International Nigeria Limited 60.0000 Nigeria II Fluor Plant Services International, Inc. 100.0000 California II Fluor Real Estate Services, Inc. 100,0000 Delaware II Fluor Reinsurance Investments, Inc. 100.0000 Delaware II Fluor Services International, Inc. 100.0000 Nevada II Fluor Technical Services Limited 100.0000 California II Fluor Texas, Inc. 100.0000 Texas II Fluor US Services, Inc. 100.0000 Delaware Delaware II FMC Holding Company LLC 100.0000 III Fluor Management Company L.P. 20.5277 Delaware II FRES, Inc. 100.0000 Delaware II Fru-Con/Fluor Daniel Joint Venture 50.0000 Missouri II Indo-Mauritian Affiliates Limited 100.0000 Mauritius III Fluor Daniel India Private Limited 20.0000 India II Lone Star Infrastructure, LLC 40.0000 Delaware II Micogen Limited III, Inc. 100.0000 California III Claiborne Fuels, L.P. 99.0000 Delaware II Middle East Fluor 100.0000 California II Nutmeg Valley Resources, Inc. 100.0000 California 49.0000 II Platte River Constructors, Ltd. Ohio II Power Maintenance Services, Inc. 100.0000 Delaware 49.9999 III D/FD Bridgeport Operations, LLC Delaware III D/FD Cokenergy Operations, LLC 49.9999 Delaware 49.9999 III D/FD Operating Services, LLC Delaware 49,0000 III DFD California Operations California II Saddleback Constructors 27.0000 Delaware II Signet Technology Inc. 100.0000 Colorado II Soli-Flo LLC 25.0000 Delaware III Soli-Flo, Inc. 100.0000 California IV Soli-Flo Material Transfer, L.P. 1.0000 California IV Soli-Flo Partners, L.P. 1.0000 California II Soli-Flo Material Transfer, L.P. 24.7500 California II Soli-Flo Partners, L.P. 24.7500 California 100.0000 II Stanhope Management Services Limited England II Strategic Organizational Systems Enterprises, Inc. 100.0000 California III Strategic Organizational Systems Construction Division, Inc. 100,0000 California III Strategic Organizational Systems Environmental Division, Inc. 100.0000 Oklahoma III Strategic Organizational Systems Environmental Division, Inc. 100.0000 Louisiana III Strategic Organizational Systems Environmental Engineering Division, Inc. 100.0000 Texas IV SOS International, Inc. 100.0000 Alabama IV Strategic Organizational Systems Environmental Engineering 100.0000 California Division, Inc. California III Strategic Organizational Systems Southern California Division, Inc. 100.0000 California II TDF, Inc. 100.0000 California III Barringford Ltd. 100.0000 B. Virgin Isles

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Subsidiary Name	Holding	Organized Under Laws Of
IV Bishopsford Engineering AG	100.0000	Switzerland
IV Fluor Daniel Engineers SA (PTY) Ltd.	100.0000	Liechtenstein
V Trans-Africa Projects Ltd.	50.0000	Mauritius
V Trans-Africa Projects (Pty) Ltd.	50.0000	R. South Africa
IV Fluor Daniel SA (PTY) Ltd.	100.0000	Liechtenstein
V Fluor Global Plant Services (Proprietary) Ltd.	100.0000	R. South Africa
V Rhus Investments (PTY) Ltd.	100.0000	R. South Africa
IV Rama Engineering Services B.V.	100.0000	Netherlands
V Ramasa (PTY) Ltd.	100.0000	R. South Africa
IV TRS Staffing Solutions SA (Pty) Ltd.	100.0000	B. Virgin Isles
III Fluor Properties (PTY) Ltd.	100.0000	R. South Africa
II TradeMC Inc.	82.0000	Delaware
III TradeMC Ltd.	100.0000	Canada
II TRS Contract Solutions, Inc.	100.0000	Delaware
II Valley Corridor Constructors	30.0000	Colorado
II Valley Infrastructure Group, LLC	40.0000	Delaware
II Venezco, Inc.	100.0000	California
II Williams Brothers Engineering Company	100.0000	Delaware
III Fluor Daniel Argentina, Inc.	100.0000	Delaware
III Williams Brothers Engineering Limited	100.0000	England
III Williams Brothers Engineering Pty Ltd	100.0000	Australia
III Williams Brothers Process Services, Inc.	100.0000	Delaware
II Wireless Engineering Services Group, LLC	50.0000	Delaware
II WODECO Nigeria Limited	60.0000	Nigeria
I Fluor Holding Company LLC	100.0000	Delaware
II Compania Mineria San Jose Del Peru S.A.	99.0000	Peru
II Fluor Management Company L.P.	33.4047	Delaware
II Global Builders Insurance Ltd.	100.0000	Bermuda
II Mineral Resource Development Corporation	100.0000	Delaware
III Compania Mineria San Jose Del Peru S.A.	1.0000	Peru
III St. Joe ErzbergbauGesellschaft GmbH	16.6667	Austria
III St. Joe Minerals Corporation y Cia.	0.0125	Brazil
II Pinnacle Insurance Company, Inc.	100.0000	Hawaii
II Robil International Corporation	100.0000	Delaware
II St. Joe Egypt Exploracion Corp.	100.0000	Delaware
II St. Joe ErzbergbauGesellschaft GmbH	83.3333	Austria
II St. Joe Exploracion Minera, Inc.	100.0000	Delaware
II St. Joe Luisito de Oro, Inc.	100.0000	Delaware
II St. Joe Minerals Corporation y Cia.	99.9875	Brazil
I TRS Staffing Solutions, Inc.	100.0000	South Carolina
II Ambit Technology, Inc.	100.0000	N. Hampshire
II Corico Office Professionals, Inc.	100.0000	N. Hampshire
II TRS International Group, Inc.	100.0000	Delaware
III TRS International Group, S. de., R.L. de C.V.	99.9046	Mexico
II TRS International Group Asia Pacific, Inc.	100.0000	California
II TRS International Payroll Co.	100.0000	Texas
II TRS Management Resources, Inc.	100.0000	South Carolina
II TRS Payroll Services, Inc.	100.0000	Delaware

⁽¹⁾ Does not include certain subsidiaries which if considered in the aggregate as a single subsidiary, would not constitute a significant subsidiary

Exhibit 2



OFFICE OF JOB CORPS



PERFORMANCE AUDIT OF DEL-JEN,
INCORPORATED JOB CORPS CENTERS

Date: November 3, 2009 Report: 26-10-001-01-370

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We conducted this performance audit in accordance with generally accepted government auditing standards. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a sufficient basis for our findings and conclusions based on our audit objectives. Our audit scope, methodology, and criteria are detailed in Appendix B.

RESULTS IN BRIEF

DEL-JEN did not ensure compliance with Job Corps requirements for safety in each of the three areas we reviewed – safety inspections, safety committee meetings, and student misconduct. While at Gainesville, we observed multiple safety- and health-related deficiencies. Gainesville identified some of these deficiencies while performing the center's required weekly and monthly safety inspections, and noted them during monthly Safety and Health Committee meetings. However, the inspections, meetings, and resulting corrective action did not effectively eliminate the deficiencies we observed. We also found that Gainesville did not report significant incidents, such as physical assault, weapons possession, and narcotics possession to Job Corps as required.

Additionally, DEL-JEN did not ensure compliance with Job Corps requirements for reporting performance in each of the four areas we reviewed — Career Technical Training (CTT) completions, General Educational Development (GED)/High School Diploma (HSD) attainment, student Onboard Strength (OBS), and student accountability. For CTT completions, DEL-JEN did not ensure students completed all of the training tasks as required by Job Corps. For GED/HSD attainment, DEL-JEN did not ensure high school diplomas were documented in students' records as required. For student OBS, DEL-JEN did not ensure Gainesville had required support for leave days taken by students immediately prior to separation. For student accountability, DEL-JEN did not ensure Gainesville accurately reported student participation in its off-center Work-Based Learning (WBL) program and did not provide adequate assurance that the participating students were in attendance, or received the intended WBL benefits. In both the CTT and GED/HSD areas, we also identified segregation of duties and system access control weaknesses that need to be corrected.

DEL-JEN generally ensured compliance with Job Corps requirements for managing and reporting financial activity. However, procurement responsibilities for supplies and materials need to be segregated and payroll system access needs to be limited to minimize the risk of error or fraud.

Two of seven hotline complaint allegations had some merit. Those two allegations were (1) an Albuquerque manager inappropriately ordered student medications for personal use, and (2) an Albuquerque staff member inappropriately received dental services. We did not substantiate the other five allegations, all directed to Gainesville—

(3) management intentionally under-ran student recreational services in order to cover discretionary administrative over-runs, and this contributed to a riot at the center;

RESULTS AND FINDINGS

Objective 1 – Did DEL-JEN ensure compliance with Job Corps requirements for managing center safety programs?

Finding 1 – For all three areas reviewed, DEL-JEN did not always ensure compliance with Job Corps requirements for managing center safety and health programs.

DEL-JEN can improve its oversight to ensure compliance with Job Corps requirements for managing safety and health programs. Gainesville was not always in compliance with Job Corps requirements for safety in all three areas reviewed - safety inspections, safety committee meetings, and student misconduct. While at Gainesville, we observed multiple safety- and health-related deficiencies, including expired food available for use in the cafeteria freezer, dead cockroaches in common areas, and dirty floors in the wellness center. Gainesville did conduct the weekly and monthly safety inspections required by Job Corps and identified some of these deficiencies. However, the inspections and resulting corrective action did not effectively eliminate the deficiencies we observed. Safe and healthy conditions are critical to ensuring students maintain the wellness necessary to participate fully in their training and to maximize their benefit from the program. DEL-JEN was also not able to provide documentation that monthly safety and health committee meetings were consistently conducted at Gainesville during July 2007 through May 2009. We also found that Gainesville did not report significant incidents, such as physical assault, weapons possession, and narcotics possession, as well as less serious behavioral incidents to Job Corps as required. Consequently, this hindered Job Corps' ability to monitor center safety, to ensure significant student misconduct was handled appropriately, and to respond to negative press regarding such incidents.

These deficiencies occurred, in part, because DEL-JEN did not ensure Gainesville established policies and procedures for implementing effective corrective actions over safety inspections, documenting safety committee meetings, and reporting significant and other less serious incidents to Job Corps. In addition, DEL-JEN did not provide adequate monitoring to ensure these required safety program activities were conducted at the center. As a result, there was an increased likelihood that serious safety and health hazards could have existed in the training, living, and working environment that were not identified and corrected at the earliest opportunity.

Gainesville Safety Inspections Did Not Result In Effective Corrective Action

While we found that Gainesville conducted the weekly and monthly safety inspections required by Job Corps, the inspections and resulting corrective action did not effectively eliminate the deficiencies we observed. We conducted walkthroughs of nine of Gainesville's 13 buildings in June 2009 to observe conditions at the center. These buildings were comprised of (1) administration, education, career technical training, and

actions are also effective and fully implemented are essential tools for management in the maintenance of safe and healthy facilities.

DEL-JEN generally concurred with our conclusion and acknowledged that controls need to be improved. However, they noted the large pile of garbage was an isolated incident due to a change of contractor, and the dead cockroaches were the result of the center's ongoing pest control service.

Gainesville Was Not in Compliance with Safety Committee Meeting Requirements

PRH Appendix 505 requires centers to establish a Safety and Health Committee to:

- Review reported accidents, injuries, and illnesses;
- Consider the adequacy of actions to prevent recurrence of such accidents, injuries, or illnesses;
- Plan, promote, and implement DOL and Job Corps safety and occupational health programs; and
- Meet monthly and maintain records of the minutes for at least three years.

DEL-JEN was not able to provide documentation that all required monthly Safety and Health Committee meetings were conducted at Gainesville during July 2007 through May 2009. The center did not maintain the required Safety and Health Committee meeting minutes for 12 of the 23 months. These deficiencies occurred, in part, because DEL-JEN had not established Standard Operating Procedures (SOPs) for conducting and documenting the meetings at Gainesville. While Job Corps does not require SOPs for committee meetings, SOPs at Gainesville would have provided center staff with the guidance needed to comply with the Job Corps requirements. Additionally, DEL-JEN corporate and center management did not provide adequate oversight to ensure the committee meetings were held and documented as required. Regular Safety and Health Committee meetings, along with effective inspections and corrective actions, will increase the center's ability to identify and correct safety and health concerns at the earliest opportunity.

DEL-JEN generally concurred with our conclusion and acknowledged that controls need to be improved. In addition, they stated the deficiencies noted were due to poor management of the center's safety and health program.

Significant Incidents of Student Misconduct Were Not Reported to Job Corps

Gainesville did not take appropriate actions to ensure all significant incidents of student misconduct were reported to Job Corps. The PRH Chapter 5.5 requires centers to report all significant incidents to Job Corps, including:

- Physical assault;
- Indication that a student is a danger to himself/herself or others;
- Incident involving police involvement;

corrective action to ensure SIRs are reported in a timely manner. Also, the center has implemented a quality control feature in the SIR system by designating a primary and secondary staff member responsible for reporting and documenting SIRs to Job Corps. According to DEL-JEN, the center director will review and audit a SIR summary report monthly to ensure SIRs are reported in a timely manner to Job Corps.

In response to our draft report, both Job Corps and DEL-JEN concurred with our audit results for safety inspections, safety committee meetings, and significant incident reporting. The National Office of Job Corps concurred with our reported findings and recommendations. Job Corps will coordinate with the DEL-JEN Corporate Office to improve corporate-level controls and monitoring over the Gainesville and Albuquerque Job Corps Centers. This will include identifying and correcting any non-compliance issues with Job Corps' safety and health program. DEL-JEN concurred that it can improve its oversight to ensure better compliance with Job Corps requirements for managing center safety and health programs.

Objective 2 – Did DEL-JEN ensure compliance with Job Corps requirements for reporting performance?

Finding 2 – For all four areas reviewed, DEL-JEN did not always ensure compliance with Job Corps requirements for reporting performance.

DEL-JEN can improve its centers' performance reporting to Job Corps for all four of the areas we reviewed for Gainesville - CTT completions, student OBS, student accountability, and GED/HSD attainment.

For CTT completions, students at Gainesville did not complete all of the training tasks required by Job Corps. Incomplete tasks could impact a student's ability to obtain and maintain employment in the vocation in which the student was trained. For student OBS, staff at Gainesville did not consistently ensure leave days taken by students immediately prior to separation were supported as required. Documenting approved leave is critical to ensuring students are accounted for. For student accountability, DEL-JEN did not ensure Gainesville accurately reported student participation in its off-center WBL program and did not provide adequate assurance that the participating students were in attendance, or received the intended WBL benefits. For GED/HSD attainment, DEL-JEN did not ensure high school graduations were supported by diplomas or transcripts and certificates as required. In both the CTT and GED/HSD areas, we also identified segregation of duties and system access control weaknesses that need to be corrected.

These deficiencies occurred because DEL-JEN's controls over these areas need improvement. The control weaknesses included inadequate center procedures, staff not following established center procedures, and lack of supervision. Additionally, DEL-JEN's corporate oversight at Gainesville did not effectively address the deficiencies we identified in these areas.

The PRH also stipulated liquidated damages of \$750 be assessed for each invalid CTT completion. PRH Chapter 5.1 allows Job Corps discretion when assessing liquidated damages. As such, DEL-JEN may owe DOL \$5,250 for the 7 students we identified as having incomplete TARs of the 81 students sampled. Projecting these statistical sample results to the 277 CTT completions reported for PY 2007, we are 90 percent confident that between 12 and 36 of the 277 students did not complete the vocation as required and between \$9,000 and \$27,000 may be owed to DOL for Gainesville students with incomplete TARs.²

Table 2 shows the incomplete TARs we identified at Gainesville and our calculation of potential liquidated damages.

Table 2 Potential Liquidated Damages Due to PRH TAR Violations			
Vocational Occupation	No. of Students With Incomplete TARs	Liquidated Damages (No. of Students x \$750)	
Pantry Cook	3 1	\$2,250	
Phlebotomy Technician	2	\$1,500	
Carpentry helper	1	\$750	
Nurse Assistant	1	\$750	
Totals 7		\$5,250	

The Office of Job Corps stated that it appeared we applied Job Corps policy appropriately, and that our results have led Job Corps to strengthen and clarify current policy that involves the CTT completion issues we identified. During the audit, Job Corps issued revised policy that is intended to ensure students receive the required training while reducing the documentation requirements for CTT completions. Given Job Corps' discretion in assessing liquidated damages, and the new policy, Job Corps needs to determine the amount of liquidated damages DEL-JEN owes the government.

Segregation of Duties and CIS Access Controls Are Needed for CTT Completions

DEL-JEN did not ensure compliance with internal control standards for segregating the duties of the CTT manager. Government Accountability Office (GAO) Standards for Internal Control in the Federal Government (November 1999) state that key duties and responsibilities need to be divided or segregated among different people to reduce the risk of error or fraud. We found that at least one CTT completion credit was entered in CIS by the CTT manager during PY 2007. This occurred due to a lack of SOPs for segregating the duties of the CTT manager, and may lead to an increased risk of error or fraud since the performance of the CTT manager is linked to the number of CTT credits earned by the center. In response to our finding, DEL-JEN developed an SOP, effective June 22, 2009, to ensure that only the records supervisor and records specialist enter CTT completion credits in CIS.

²The point estimate is 24 students.

Table 3 Reasons for PRH Violations			
Leave Type	No. of Exceptions	Reasons for PRH Violations	
PDOF	. 4	Missing interview or appointment documentation	
Medical Leave	2	Missing third party verification	
WBL	2	Missing WBL agreement, signed timecards, or performance evaluations	
Administrative Leave	1	Missing approval signature	

We determined Gainesville retained the 9 students for a total of 183 days in violation of the PRH, which overstated OBS. Gainesville's contract with DOL states that liquidated damages will be assessed for failure to comply with requirements for separating students. DEL-JEN may need to pay a refundable cost to DOL for each day a student is retained in violation of Job Corps requirements. This daily cost for Gainesville during PY 2007 was \$9.51. In total, DEL-JEN owes DOL \$1,740 (183 days X \$9.51) for the 9 students with separation violations we identified during our testing.

This occurred because DEL-JEN did not place adequate emphasis on ensuring that reported leave was properly supported. In addition, during its annual on-site corporate assessment in June 2008, DEL-JEN did not identify any deficiencies in the area of student leave. In fact, DEL-JEN reported a positive observation, indicating that all leave requests had appropriate signatures, and required DEL-JEN leave verification forms were attached.

WBL Not Supported at Gainesville

Gainesville did not accurately report student participation in the center's off-site WBL program and did not provide adequate assurance that the students were in attendance at their work sites or received the intended WBL program benefits. Job Corps requires students participating in off-center WBL to obtain a written agreement with employers detailing the student-specific provisions required for successful completion and supervisory evaluations providing feedback about the student's performance. Centers are also required to obtain weekly timesheets from employers to ensure students were in attendance at their work sites.

Gainesville provided us with a list of 75 students that participated in off-center WBL during PY 2007. We judgmentally selected 11 of the 75 students and determined that DEL-JEN did not ensure compliance with the Job Corps requirements for WBL. Our results for the 11 student records reviewed are summarized as follows:

- 25 student records did not contain copies of diplomas or transcripts received from SIATech, a public charter high school program that operates out of Gainesville; and
- One student record did not contain a copy of a GED certificate.

We attributed this to a lack of an SOP to ensure academic completions were documented as required. Specifically, the records department did not track the receipt of high school diplomas received from SIATech or any of the online high school programs offered by Gainesville to ensure they were documented in the students' records. Thus, the noted deficiencies occurred because center management reviews of the center's compliance were not conducted. In addition, DEL-JEN did not provide adequate oversight to ensure center staff adhered to PRH requirements. During its June 2008 corporate assessment, DEL-JEN did not identify any weaknesses pertaining to the documentation of academic completions.

Adequate assurance that students graduated from the center's academic programs is not provided when the required supporting documentation is missing. During our audit, Gainesville obtained and provided the OIG with official state certified copies of all missing documentation, including the 25 SIATech high school diplomas and individual transcripts, and the GED certificate.

Segregation of Duties and CIS Access Controls Are Needed

DEL-JEN did not comply with the GAO internal control standards for segregating the duties of the academic manager. The academic manager entered GED and online HSD completion credits in CIS, and the SIATech principal and registrar entered SIATech high school completion credits in CIS. This occurred due to a lack of SOPs for segregating the duties of the academic manager and SIATech principal and registrar, and may lead to an increased risk of error or fraud since the performance of the academic manager and SIATech principal is linked to the number of academic credits earned by the center. However, nothing came to our attention to indicate HSD completions were overstated. In response to our finding, DEL-JEN developed an SOP, effective June 22, 2009, to ensure that only the records supervisor and records specialist enter both GED and HSD completion credits in CIS.

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Furthermore, DEL-JEN did not ensure compliance with the GAO internal control standards for ensuring adequate access restrictions to CIS. As of June 12, 2009, 197 Gainesville staff members had access to enter academic completion credits in CIS. This occurred due to a lack of SOPs providing for access restrictions to enter academic completion credits in CIS, and may lead to an increased risk of errors, fraud, misuse, or unauthorized alteration of academic completion credits. In response to our finding, DEL-JEN restricted access to enter academic completion credits to the records supervisor and records specialist.

In response to our draft report, Job Corps concurred with our audit results for CTT completions, student OBS and accountability, and academic completions (including

requisitions for expendable supplies and material orders are initiated by the center finance department.

Additionally, DEL-JEN did not ensure appropriate access to automated payroll information as required by the GAO internal control standards. The DEL-JEN corporate payroll clerk and tax accountant both had the ability to enter and change their personal payroll information in the Job Cost Accounting Management Information System. The potential for inappropriate access increased the risk of errors, fraud, misuse, or unauthorized alteration of staff payroll information. This occurred due to a lack of SOPs and system controls to limit the ability of payroll department staff to alter their own payroll information. During our audit, DEL-JEN contacted its software vendor and requested a security update in their next release, which would prevent any employee from accessing and altering their own payroll information. In the meantime, DEL-JEN will periodically monitor any changes made to employees' pay information using an audit report program, which identifies the initiator of any payroll changes.

In response to our draft report, both Job Corps and DEL-JEN concurred with our audit results for the hotline compliant allegations, including the segregation of duties and documentation issues we identified. The National Office of Job Corps concurred with our reported findings and recommendations. The Atlanta and Dallas Regional Job Corps Offices will coordinate with the DEL-JEN Corporate Office to improve corporate-level controls and monitoring over the Gainesville and Albuquerque Job Corps Centers. DEL-JEN concurred with our findings and has segregated the duties of the buyer and revised access to its payroll system.

Objective 4 – Did the hotline complaints alleging improper management practices pertaining to staff hiring and firing decisions, student recreation funds, student government funds, student background checks and felon admissions, student medication used by staff, and center dental services provided to staff have merit?

Finding 4 - Two of seven hotline complaint allegations had some merit.

The allegations that an Albuquerque manager inappropriately ordered student medications for personal use, and an Albuquerque staff member inappropriately received dental services had some merit. We did not substantiate the remaining five allegations.

Albuquerque Manager Ordered Student Medications for Personal Use

The allegation that an Albuquerque manager used Job Corps funds to purchase at least two prescription medications, including one controlled substance, for personal use had some merit. DEL-JEN provided us with documentation that it discovered the manager used medication intended for students in January 2008 and required the manager to resign and self-report to the State of New Mexico Board of Nursing, which she did. However, controls at the center need strengthening to ensure medications are properly

- Gainesville management intentionally under-ran student recreational services in order to cover discretionary administrative over-runs, and this contributed to a riot at the center.
- Gainesville management used student government association funds to inappropriately purchase center equipment.
- Gainesville stopped doing background checks during PY 2007 and accepted students with felony records.
- A Gainesville manager circumvented DEL-JEN's human resources process and hired an unqualified former colleague.
- A Gainesville manager engaged in racially discriminatory hiring and firing practices.

During the audit, we found no evidence that Gainesville or DEL-JEN engaged in these five improper practices, as alleged. Our methodology for validating the merit of the complaint allegations is summarized in Appendix B.

DEL-JEN acknowledged that two of the seven hotline complaint allegations had some merit and stated that corrective action has already been initiated by the Albuquerque Job Corps Center to prevent the improprieties from reoccurring.

RECOMMENDATIONS

We recommend that the National Director, Office of Job Corps, require DEL-JEN to:

- Introduce and improve controls (such as SOPs) and monitoring over all centers
 to identify and correct any non-compliance with Job Corps safety and health
 program requirements and periodically test those controls to determine
 effectiveness. The controls and monitoring should ensure safety and health
 inspections are thorough and result in timely identification and correction of
 unsafe and unhealthy conditions.
- Improve the effectiveness of supervisory oversight to staff responsible for complying with Job Corps performance reporting requirements.
- Improve the effectiveness of data integrity audits conducted at each DEL-JEN
 center to identify any systemic non-compliance with Job Corps performance
 reporting requirements. These audits should continue to assess PRH compliance
 with all elements of performance reporting including student achievement,
 student OBS, and student attendance.

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understanding of DEL-JEN's processes, policies, and procedures for managing center safety and reporting financial and performance information to Job Corps. We interviewed DEL-JEN's corporate officials at DEL-JEN's administrative office in Gardena, California, and conducted interviews with various DEL-JEN corporate management officials at several different field sites.

At the administrative office, we performed walkthroughs of DEL-JEN's corporate processes and identified and evaluated DEL-JEN's internal controls over center safety, performance, and financial reporting. We assessed risks related to financial and performance misstatement and evaluated DEL-JEN's overall control environment.

We selected one DEL-JEN center location — Gainesville — for detailed testing of center safety, financial activity, and performance data. We selected Gainesville based on a risk assessment, which considered a number of variables, including size of operations, the results of a prior Job Corps regional office assessment, hotline complaints, and OIG and Job Corps management concerns. We selected Albuquerque based on a hotline complaint we received in August 2007. We assessed the reliability of related data for the applicable audit period and determined that the data were sufficiently reliable to accomplish our audit objectives. We used a combination of statistical and judgmental sampling to select the items tested at these centers. Judgmentally selected items, which cannot be projected to the intended population(s) were chosen based on a number of factors including known deficiencies (i.e., related audit concerns identified in prior OIG, DOL, and DEL-JEN reports), inquiries of and information provided by Job Corps, DEL-JEN, and center personnel; and the nature of certain transactions (e.g., high dollar value, and susceptibility to theft or manipulation). Our methodology is described as follows:

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Gainesville

Center Safety and Health

To gain a better understanding of the center's safety and health program, we interviewed key DEL-JEN and center officials and staff, reviewed applicable policies and procedures, performed walkthroughs, and conducted a physical review of the center's facilities. We also evaluated the results of corporate and DOL regional office assessments of center safety and health processes, safety and health committee meeting minutes, inspection reports, and center buildings to determine whether Gainesville effectively identified and corrected safety and health deficiencies. We also performed physical inspections to ensure that there were no apparent facility safety and health issues and to ensure that problems identified by center, corporate, and DOL reviews were corrected.

We reviewed 100 percent of the population of 84 students who incurred level I infractions resulting in disciplinary separations during PY 2007 to identify students who were involved in significant incidents reportable to Job Corps. We then compared the names and descriptions associated with these students and incidents to the student

reviewing student records to determine whether counselor case note documentation was present for each incident an AWOL was reported on the Employment and Training Administration (ETA) form 640. We further reviewed this population to determine whether the center adhered to PRH requirements for placing students on PDOF status. We did this by reviewing student records for students who were on 10 training days of PDOF either immediately or one day immediately prior to separation to determine whether there was evidence of pre-arranged and verifiable job interviews, appointments to visit or contact the Career Transition Services specialist, and approval of PDOF leave. Finally, we reviewed leave, AWOL, and sign-in documentation to ensure that a selected morning report was fully supported.

To determine whether controls over students on WBL were in place, we reviewed a judgmental selection of students who separated from Gainesville during PY 2007 and who were placed on off-center WBL. We reviewed a judgmental selection of 11 students by selecting one student from each month⁵ during PY 2007 who worked for a different WBL employer and during a selected work week to determine whether there was evidence of signed time cards, performance evaluations, and signed WBL agreements with student-specific provisions.

To determine whether students reported as GED/HSD completers were accurately reported, we reviewed a statistical sample of student records (69 out of a population of 174) that Gainesville claimed as earning GED certificates and High School Diplomas during PY 2007. To verify GED/HSD attainment, we reviewed each student file for copies of certificates/diplomas and score reports/transcripts.

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Financial Reporting

We interviewed key DEL-JEN and center officials and staff, reviewed applicable policies and procedures, analyzed prior audit and Job Corps monitoring reports, and performed a walkthrough with selected transactions to gain a better understanding of the center's system for financial reporting.

For non-personnel expenses, we reviewed a judgmental sample of 18 from a population of 268 transactions chosen from the Gainesville Job Corps Center's detail job cost report. The sample was selected based on the following criteria: payments made in operating cost line items where overruns were identified, payments that appeared to be paid to unusual vendors, payments for items that appeared to be personal items, payments that appeared to be for unallowable expenses, and payments that appeared to be unusual in nature. This review of transactions was to determine if the expenses reported were reasonable, allocable, supported, and had proper approval documentation, and included tracing the expenses to the detail job cost report.

For personnel expenses, we performed a review of payroll expenditures and judgmentally selected and reviewed 13 employees from a population of 26 employees on payroll at Gainesville during PY 2007. This sample was selected based on

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⁵One month of off-center WBL information was missing.

student satisfaction surveys. In addition, we obtained a copy of all ETA 2110 reports covering the period June 2008 through March 2009, as well as detailed job cost reports detailing ETA 2110 operating expense transactions charged over the same time period. We compared reported expenses to expenses charged for accuracy. We analyzed the Form 2110 over-run explanations for reasonableness and tested a judgmental sample of at least 5 selected transactions from each of the 7 expense categories that were associated with over-runs. These categories are (1) other support services, (2) other medical expense, (3) communications, (4) utilities and fuel, (5) motor vehicle expense, (6) administrative personnel expense, and (7) facilities maintenance personnel expense. This review of transactions was to determine if the expenses reported were reasonable, allocable, supported, and had proper approval documentation.

To determine whether the complainant's allegation that student government association funds were misused to purchase center equipment, we interviewed the deputy center director, accountant, and student government association leaders. We also reviewed copies of student government association checks, including voided checks for purchases not ultimately made.

To determine whether the complainant's allegation that Gainesville stopped doing background checks two years prior to May 2009 and accepted students with felony records, we reviewed a statistical sample of 45 student records selected from a population of 578 students enrolled at Gainesville during PY 2007. In our review, we determined whether there was documentation to support background checks and felony records.

To determine whether the complainant's allegation that a center manager engaged in racially discriminatory hiring and firing practices, we interviewed DEL-JEN's vice president for human resources, and reviewed the disposition of two Equal Employment Opportunity Commission complaints filed during November 2008 through February 2009 against the center manager by current and former Gainesville staff for race and color discrimination and retaliation.

Criteria

We used the following criteria to perform this audit:

- Code of Federal Regulations.
- Federal Acquisition Regulations.
- Job Corps Policy and Requirements Handbook.
- DEL-JEN SOPs.
- GAO Standards for Internal Control in the Federal Government.

Objective 1 — Did DEL-JEN ensure compliance with Job Corps requirements for managing center safety programs?

Finding 1 – For all three areas reviewed, DEL-JEN did not always ensure compliance with Job Corps requirements for managing center safety and health programs.

Del-Jen, Inc. (DJI) concurs that we can improve our oversight to ensure better compliance with all Job Corps and corporate requirements for managing Center safety and health programs. Safety and health are two key components of a successful Job Corps Center's operations. As such, DJI realizes that we must provide our staff with the necessary training, guidance and oversight to ensure strict compliance. While safety and health programs were in place, we did not always provide consistent local on-site monitoring and follow-up to ensure that appropriate follow up was taking place. Also, we recognize a need to provide better corporate oversight and assistance to our local management. Unsafe and unsanitary conditions must be quickly identified and corrected to ensure that our students and staff are protected.

Objective 2 - Did DEL-JEN ensure compliance with Job Corps requirements for reporting performance?

Finding 2 – For all four areas reviewed, DEL-JEN did not always ensure compliance with Job Corps requirements for reporting performance.

Del-Jen agrees that we can strengthen our oversight of Job Corps performance reporting. Proper maintenance of student records is critical. While all of our records were available for review they were not always available in the student's official file maintained in the Students Record area. An SOP has been developed to ensure proper records maintenance.

Del-Jen still believes that we have provided the OIG adequate documentation (TARs) to validate Career Technical completion as mandated by the PRH. Of the 19 TARs in question we believe that all but 5 of them meet DOLs established guidelines for vocational completion. We still believe that our original documentation clearly shows the validity of the trade completion. DII staff is available to discuss our rationale with Job Corps officials, if necessary. DII concurs that four of the Tars are invalid, and 1 TAR was missing from the students file.

Objective 3 — Did DEL_JEN ensure compliance with Job Corps requirements for managing and reporting financial activity?

Finding 3 — For all three areas reviewed, DEL-JEN generally ensured compliance with Job Corps requirements for managing and reporting financial activity. However, controls over segregation of duties in the procurement of supplies and materials and payroll system access can be improved.

Del-Jen concurs with the OIG's findings and we have segregated the duties of the buyer and revised the system access to our payroll system.

Objective 4 – Did the hotline complaints alleging improper management practices pertaining to staff hiring and firing decisions, student recreation funds, student government funds, student background checks and felon admissions, student medication used by staff, and center dental services provided to staff have merit?

Finding 4 – Two of seven hotline complaint allegations had some merit.

While we acknowledge that two of the seven hotline complaint allegations had some merit we would like to reiterate that corrective action had already been initiated by the Center to ensure that the situations which occurred can not be repeated.

Auditee Response:

Del-Jen believes that the OIG auditors conducted very thorough audits and their recommendations to the National Office are reasonable. Del-Jen management will work with the National and Regional Office to determine the extent of any liquidated damages.

TO REPORT FRAUD, WASTE, OR ABUSE, PLEASE CONTACT:

Online: http://www.oig.dol.gov/

hotlineform.htm

Email: hotline@

oig.dol.gov

Telephone:

1-800-347-3756

202-693-6999

Fax:

202-693-7020

Address:

Office of Inspector General

U.S. Department of Labor 200 Constitution Avenue, N.W.

Room

S-5506

Washington, D.C. 20210

Exhibit 3

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FAX No. 2143836693

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SUBCONTRACT AGREEMENT

This Subcontract Agreement dated this 1st day of October, 2010, by and between Career Opportunities, Inc (COI) and Del-Jen, Inc. (DJI).

GENERAL STATEMENT

COI and DJI have prepared and submitted a proposal to the Department of Labor (DOL) for the operation of the North Texas Job Corps Center in McKinney, Texas, pursuant to the DOL's solicitation S10F6TX017. This Contract has been awarded to COI, and both COI and DJI recognize that the combination of their joint experience and skills contributed to the award of the Contract and will be essential in the successful performance of the Contract. Accordingly, in consideration of the premises, and the rights and obligations expressed in this Subcontract Agreement, the parties agree as follows:

ARTICLE 1 AGREEMENT

This Agreement is entered into between COI and DJI for the purpose of defining the relationship between COI and DJI and their respective rights and responsibilities in providing education, vocational training, social skills and employability training, and related support services for a total of 650 residential students in accordance with the Statement of Work, Schedule A.

ARTICLE 2 ENTITIES

COI is the prime contractor to DOL, and DJI is the designated subcontractor for a portion of the operation of the Center.

Pursuant to its Contract with the DOL, COI has elected to subcontract the Social Development Personnel and materials, Security Personnel and materials, Support Services Personnel and materials, Clothing, Communications, and Utilities to DJI in accordance with its proposal with the DOL and the proposal submitted by DJI for this Contract.

ARTICLE 3 DEFINITIONS

"Contractor" as used in this Agreement shall mean COI.

"Subcontractor" as used in this Agreement shall mean DJI.

"Center Director" as used in this Agreement shall mean the individual duly appointed by COI with responsibility and authority for planning, budgeting, contracting, directing, and operating the entire program at the Center.

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"PRH" as used in this Agreement shall mean the Job Corps Policy and Requirement Handbook.

"Students" as used in this Agreement shall mean those individuals who are duly enrolled in the center program and entitled to services as hereinafter defined.

ARTICLE 4 PERIOD OF PERFORMANCE

The parties mutually agree that, subject to DOL approval, this Agreement will be in effect from November 1, 2010 through October 31, 2015 inclusive, which includes three one-year (1-year) options. The Period of Performance is contingent upon the Contract being funded by the DOL for the three 1-year options and the performance of the subcontractor.

ARTICLE 5 TERMINATION

In the event of a material default in the performance of either party, or upon a finding of non-performance of Subcontractor by the Contractor or DOL, the other party may terminate this Agreement upon condition of the following: (1) providing written notice of the default to the party in default, stating with specificity the nature of the default and (2) providing 20 business days for the party in default to cure such default. If the party in default cures such default after notice and during the cure period, no termination shall be allowed.

In the event the DOL terminates the Contract for any reason except the default of the Contractor without cause or contribution to such Contractor's default by the Subcontractor, the effective date of that termination will also apply to the Subcontractor, and this Agreement, unless terminated sooner as provided for above.

ARTICLE 6 INDEMNIFICATION

To the fullest extent permitted by law, the Contractor and Subcontractor shall indemnify, defend and hold harmless one another, their consultants, and agents and employees from and against all claims, liabilities, damages, suits, losses, penalties, fines, fees, costs and expenses of any nature whatever, including but not limited to attorney's fees, arising out of or resulting from performance of the Work, or arising in whole by negligent acts or omissions of Contractor or Subcontractor, a subcontractor of Contractor or Subcontractor, anyone directly or indirectly employed by them or anyone for whose acts they may be liable. Such obligation shall not be construed to negate, abridge, or reduce other rights or obligations of indemnity which would otherwise exist as to a party or person described in this paragraph.

The indemnification provided to the Contractor and Subcontractor under this paragraph shall not be limited by the fact that statutory or other limitations may apply to damages, compensation or benefits payable by or for the Contractor and Subcontractor.

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ARTICLE 7 GENERAL PROVISIONS

- A. The Subcontractor agrees and acknowledges that DOL reserves the right to change, modify, alter, and revoke certain PRH standards.
- B. Subcontractor shall adhere to the policies, procedures, guidelines, and technical supplements, information notices, instruction notices, technical assistance guides, and the Job Corps Policy and Requirements Handbook (PRH) established and disseminated by the Office of Job Corps.
- C. Subcontractor shall make no public statements with respect to Job Corps, this Agreement or its work thereunder, and shall issue no news release, advertising, or conduct research related thereto without the prior written approval of the Center Director or an authorized representative of COI.
- D. Under this Agreement, the Subcontractor shall be an independent Subcontractor and not an employee or agent of the Contractor or DOL, Job Corps.

ARTICLE 8 STATEMENT OF WORK

Subcontractor agrees to provide services in accordance with such standards established by the Office of the Director, Job Corps, DOL and the Contractor. Subcontractor shall establish standards and SOP's, in accordance with DOL mandates and best practices. Subcontractor also agrees to provide the following services:

See attached Schedule A, Statement of Work.

ARTICLE 9 STAFFING

Subcontractor agrees to provide the following staffing in order to fulfill its contract:

95.0 FTE's

Subcontractor agrees to:

- -Recruit and hire only qualified staff.
- -Ensure that proper staff coverage will be maintained in the event of Subcontractor staff illnesses and vacation.
- -Employ FTEs or full-time equivalent staff proposed during the period of the contract. Subcontractor also agrees to request approval from the contractor to reduce or increase the number of staff equivalents.

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- -Not employ a staff member who has a relative employed at the North Texas Job Corps Center by either the Contractor or Subcontractor as part of center staff without prior written approval of the contracting officer (PRH).
- -Support programmatic initiatives promulgated by either, the National Office of Job Corps, the Regional Office of Job Corps or COI.
- -Not solicit or hire any employee of Contractor during the term of his or her employment with Contractor and for three months after the term of employment ends.

Contractor agrees not to solicit or hire any employee of Subcontractor during the term of his or her employment with Subcontractor and for three months after the term of employment ends. Either the Contractor or Subcontractor may waive this criteria, in writing, at any time.

ARTICLE 10 SUPERVISION/COORDINATION

Subcontractor shall be responsible for the direct supervision of all their employees. The Subcontractor's Director, Social Development will report to the COI Center Director (Please see Schedule E - Organizational Chart.) This individual will also attend meetings that are scheduled by the Center Director when requested to attend.

The Subcontractor will channel all formal communications, email, memos, etc., to the Regional Office, through the Contractor in order to maintain clear lines of communication.

ARTICLE 11 HOLIDAYS

The Subcontractor shall adhere to the holiday schedule published by the Contractor. The number of holidays will not exceed ten (10) annually unless prior written approval is obtained from the Contractor.

ARTICLE 12 STAFF TRAINING

The Subcontractor agrees that all of its employees working at the North Texas Job Corps Center will attend all staff training scheduled by the Center and, as required by the PRH and the Director of Job Corps (e.g., CPR, first aid, sexual harassment, alcohol/drug abuse, OSHA, etc.).

ARTICLE 13 EQUIPMENT

All equipment provided to the Subcontractor under this subcontract is owned by the DOL and is in the custody of the Contractor. The Subcontractor will be required to assume responsibility for the care and security of the equipment issued to the Subcontractor under this agreement. The Subcontractor will sign for the receipt of all

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equipment issued to operate the subcontracted programs. Upon the Subcontractor's discovery and knowledge that equipment is lost, damaged, or destroyed, the Subcontractor will report such loss, damage or destruction to the Center Director within 24 hours of said discovery and knowledge.

ARTICLE 14 STUDENT SUPPLIES AND MATERIALS

The Subcontractor will provide all the budgeted student supplies and materials needed to deliver the services under this agreement. The Subcontractor must utilize the Contractor's purchase requisition system to obtain the supplies and materials. When requested, the Subcontractor will forecast its student supplies and material needs.

ARTICLE 15 LIMITS OF LIABILITY

The Subcontractor shall not be responsible for failure to perform this Agreement due to any cause beyond the Subcontractor's control or for any consequential or special damages. The Subcontractor, under this Agreement, shall be required to provide a minimum of the following insurance coverage, evidence of which will be furnished to the Contractor upon execution of this Agreement:

- A. Worker's Compensation Insurance covering all employees engaged in furnishing services under this Agreement, including employer's liability coverage in the State of Texas, per statutory limits.
- B. Subcontractor's Liability Coverage for bodily injury, property damage, and personal injury in the amount of \$1,000,000 per occurrence, \$2,000,000 aggregate.
- C. Automobile liability. The subcontractor is required to have automobile liability insurance written on the comprehensive form of their insurance policy. The policy shall provide coverage for bodily injury and property damage liability covering the operation of all automobiles used in connection with performing the contract, of at least \$200,000 per person and \$500,000 per occurrence for bodily injury and \$20,000 per occurrence of property damage.

Subcontractor will notify the Contractor immediately upon notice that their insurance has been terminated or canceled.

ARTICLE 16 CONFIDENTIALITY/TRADE SECRETS

Contractor and Subcontractor acknowledge they may obtain each other's private, confidential, and copyrighted financial and business information in the form of paper as well as electronic records. During the term of this Agreement, Contractor and Subcontractor have, and will have access to and become acquainted with various trade secrets consisting of such things as, but not limited to, customer lists, business plans, methods, procedures and processes of operations as well as financial data which is not

Page 5 of 10

subject to public disclosure and compilations of information, records and specifications, all of which are owned by either Contractor or Subcontractor and regularly used in the operation of their respective businesses. Contractor and Subcontractor agree that any unauthorized use, misuse, misappropriation or disclosure of any of the above-referenced trade secrets, directly or indirectly, by the other party during or after the term of this Agreement shall constitute unfair competition. Contractor and Subcontractor therefore agree not to disclose any such information to anyone. Contractor and Subcontractor agree to pay for any loss or damage to the other party resulting from a breach of this Article, including reasonable attorneys' fees. Contractor and Subcontractor further agree to indemnify each other from and against any and all damages, costs and expenses, including reasonable attorneys fees, incurred in connection with claims of third parties arising from breach of this Article.

ARTICLE 17 FINANCIAL INSOLVENCY DEFAULT

Either party reserves the right to terminate this Agreement if at any time during the term of this Agreement the other party files or has filed against it in any court, pursuant to any statute, either of the United States, or of any state, territory, or possession, a petition in bankruptcy or insolvency or for reorganization or for the appointment of a receiver to receive all or a portion of the other party's property, or if the other party makes an assignment for the benefit of creditors, other than to guarantee a line of credit.

ARTICLE 18 ENTIRE AGREEMENT

This Agreement supersedes all previous Agreements, oral or written, between the Subcontractor and Contractor. No other Agreements or representation, oral or written, have been made by the Contractor. This Agreement may not be altered, modified, or amended, except in writing properly executed by an authorized representative of the Subcontractor, Contractor, and, if required, the DOL.

ARTICLE 19 COSTS, OVERHEAD, FEE

A List of Costs / Overhead and Fee amounts is attached and marked Schedule B. See Schedule B1 for details.

The costs include administrative overhead, which include but are not limited to the G&A services set forth in Schedule C, according to the same provisions applicable to the prime contractor and specified in the prime contract.

Under no circumstances will the Subcontractor bill the Contractor in excess of the agreed costs, administrative overhead and fee expenses, without prior written notification to the Contractor.

Annual Budget

Based on good faith and current funding information, annual operating budgets for the period of November 1, 2010 to October 31, 2015 are shown in Attachment

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A to this Agreement. It is understood by the Contractor and Subcontractor that these estimated budgets may be modified throughout the period of this Agreement by agreement of both parties or at the direction of DOL.

Invoices

Invoices will be prepared and submitted by Subcontractor and payments made by Contractor on a sensi-monthly basis.

Payments

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- Payments will be made to Subcontractor only. Subcontractor shall not assign rights to payment under this agreement to a bank, creditor, or other third party without prior written approval of Contractor.
- Payment terms from Contractor to Subcontractor shall be not 10 days from the date that Contractor receives payment from the Government.
- Payments will be made by wire transfer to a bank designated by the Subcontractor:

ARTICLE 20 AUDIT

The Subcontractor is subject to audit by the DOL and/or the Contractor at any time. All reports, books, ledgers, receipts, bills, etc., that are used in the delivery of services specified in this Agreement must be presented for audit upon the request of the Contractor.

ARTICLE 21 DOL ASSESSMENTS

The Subcontractor is subject to an annual Department of Labor assessment conducted by the Department of Labor, and Corporate reviews by the Contractor. Any findings and/or observations will require responses to the Department of Labor and/or Contractor within 30 days from the receipt of the findings and observations.

The Subcontractor is also subject to on-site visits by DOL representatives and/or representatives of the Contractor.

ARTICLE 22 CONTRACT CLAUSES

The Agreement incorporates the FAR contract clauses relating to a cost reimbursement contract in force and effect as if they were given in full text. See Addendum I for a list of referenced clauses (Original Contract). Where applicable, insert the term "Subcontractor" in place of "Contractor". Upon request, the Contractor will make the appropriate text available, which applies to the subcontract.

ARTICLE 23 ASSIGNMENT

This Agreement inures to the benefit of the parties' successors and assigns. The Agreement is not assignable by Subcontractor without prior written consent of the Contractor which shall not be unreasonably withheld.

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ARTICLE 24 EMPLOYEE RESPONSIBILITY

During the period the students are under the supervision of the Subcontractor's employees, the employees will be responsible for enforcing:

- All safety rules and regulations of the Contractor, the DOL Office of Job Corps and OSHA;
- B. Center disciplinary procedures;
- C. Center student accountability procedures; and
- D. Center rules and regulations.

Center disciplinary procedures will be established by the Center Director, and a common "Minimum Standards" will be used center-wide by both the Contractor staff and Subcontractor staff as a basis for dealing with student discipline.

ARTICLE 25 STUDENT PERFORMANCE EVALUATIONS

The Subcontractor's employees may be assigned to participate in evaluation of student progress. It is expected that Subcontractor staff will work with the Contractor's staff to develop scheduling for evaluation of student progress at such times that will result in minimal disruption to the program. Evaluation of student progress will be scheduled within normal working hours.

ARTICLE 26 FACILITY REQUIREMENTS

The Contractor shall provide the Subcontractor with administrative and programmatic space on center to operate its programs. The Contractor shall also provide supporting utilities and equipment.

ARTICLE 27 SUBCONTRACTOR RESPONSIBILITIES

The Subcontractor will be responsible to perform the services identified in the Statement of Work - Schedule A.

ARTICLE 28 ADMINISTRATIVE SUPPORT

NOTE: The Contractor shall provide the Subcontractor with the following items at no cost to the Subcontractor, except as noted:

- 1. Acquisition, cleaning, repair, and maintenance of furniture and equipment.
- 2. Telephone service and fax service.
- Mail (postage).
- Trash and garbage collection.
- 5. Utilities services (paid by subcontractor)
- 6. Filing cabinets.
- 7. Computers and printers.
- 8. Reproduction, including costs of materials.

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- 9. Student transportation (except for drivers).
- 10. Newspaper advertisement for employee recruitment.
- 11. Drug testing for new employees.
- Direct reimbursement to staff for any required travel, per diem, or incidental expenses.
- 13. Entry into DJI payroll and Human Resources systems.
- 14. HR support, as needed.

The Subcontractor may elect to utilize any, all or none of the above listed services.

ARTICLE 29 DISPUTE RESOLUTION—BINDING ARBITRATION

The parties agree to cooperate with each other in good faith to resolve any dispute, claim or cause of action arising out of this Agreement or relating to a party's performance of this Agreement (Dispute) before resorting to the arbitration provisions below.

In the event of any Dispute, the party claiming the Dispute must first provide written notice to the other party immediately upon the party's knowledge of the events which comprise the Dispute. Unless such notice is provided within two weeks after the claiming party first becomes aware of the events which comprise the Dispute, the Dispute will be deemed waived. Statutes of limitations that would otherwise apply shall be applicable in the mediation or arbitration proceedings.

The parties shall submit all unresolved Disputes to mediation prior to either party initiating a demand for arbitration pursuant to this section, unless delay in initiating or prosecuting a proceeding in arbitration would prejudice either of the parties. The parties will agree in writing as to the identity of the mediator and the rules and procedures of mediation. If the parties cannot agree, then the Dispute will be submitted to mediation under the then current Commercial Mediation Rules of the American Arbitration Association.

All Disputes that the parties are unable to resolve cooperatively or by mediation will be decided by BINDING ARBITRATION. The agreement to arbitrate will be specifically enforceable under the prevailing laws of the State of Texas, with the arbitration locale in the place in which the Contract is performed. The parties will agree in writing as to the identity of the arbitrator and the rules and procedures of the arbitration. If the parties do not so agree, then they will submit the Dispute to arbitration under the then current Commercial Arbitration Rules of the American Arbitration Association.

The arbitrator's award will be final, judgment may be entered upon it in any court having jurisdiction, and the award will not be subject to modification or appeal. In any judicial proceedings to enforce this agreement to arbitrate, the only issues to be determined will be those set forth in the Federal Arbitration Act, and these issues will be determined by a court without a jury. All other issues, such as arbitrability, prerequisites to arbitration, and issues arising out of this Agreement, including limitations of damages

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and statutes of limitations, will be for the arbitrator to decide, whose decision will be final and binding. There will be no interlocutory appeal of an order compelling arbitration.

ARTICLE 30 NOTICE

Any notice required or provided for by this Agreement or pursuant to the performance of the Contract shall be deemed effective if made in writing and delivered either by person with affidavit of delivery, overnight delivery (UPS, Fed Ex etc.) with return receipt, or by registered U.S. Mail with return receipt to the following:

If to COI:

If to DJI:

Pam Hess, President

David Stout, President E&T Group

1251 IH 35N

Del-Jen, Inc

/PO Box 1746

14224 N. 3rd Ave

_San Marcos, TX 78667-1746

Phoenix, AZ 85023

& Knockman

The names and addresses above may be changed upon written notice to the other party.

Each of the parties hereto has caused this Agreement to be duly executed in its behalf by its duly authorized officer to be effective on November 1, 2010.

Career Opportunities, Inc.

Pam Hess-President

Del-Jen, Inc.

David L. Stout-President E&T

Date: 19/1//

Date:

The following Documents incorporated herein:

Schedule A. Statement of Work

Schedule B, List of Costs, Overhead, Fee

Schedule B1, DJI Program Budget

Schedule C, General and Administrative Services

Schedule D, Incorporated FAR Clauses (Original Contract)

Schedule E, Organization Chart

OCT/06/2010/WED 07:00 FM - HOMEWOOD ALLEN

FAX No. 2143836693



Operation of the North Texas Job Corps Center With OA/CTS - RFP No. 810P6TX017 - May 18, 2010 Final Proposal Revision - Subcontracting



SUBCONTRACTING PLAN

Career Opportunities will subcontract several major components of the North Texas Job Corps Center with OA & CTS Contract. Each Subcontract is described below as required by the RFP.

Del-Jen Corporation (DJI) 1216 Lafayette Road Clarksville, TN 37042

Del-Jen, Inc. (DJI) will be the largest subcontractor and has submitted a cost proposal which is included in the original submission of the BMP. DJI has guaranteed they will be available to start October 1, 2010. This subcontract will be responsible for 31.26% of total dollars or \$11,673,468. DJI has extensive experience in operating Job Corps Centers. They currently operate four Centers including Albuquerque, Mississippi, Kittrell, and Gainsville. Their responsibilities at the North Texas Center will include the following:

- Residential Living and related expenses.
- Support Services, the Drivers
- Support Services, domnitory supplies
- Security and related expanses
- Required insurance

The following positions will report to DJI:

Social Development: (55.0)
Social Development Director (1.0)
Secretary (1.0)
Student Leadership Coordinator (1.0)
PNC Coordinator (1.0)
Extended Training Day Specialist (1.0)
Residential Living Manager (1.0)
Lead ILA (9.0)
Day ILA (2.0)
ILA (35.0)
Substitute ILA (3.0)

Recreation/Avocation: (10.0)
Recreation/Avocation Manager (1.0) And the Recreation Specialist (8.0)
Student Recreation Aide (1.0)

Safety/Security/Transportation: (27.0) SST Manager (1.0) Safety Compliance Officer (1.0) OCT/06/2010/WED 07:01 FM HOMEWOOD ALLEN

FAX No. 2143836693



Operation of the North Texas Job Corps Center With OA/CTS - RFP No. 810F6TX017 - May 18, 2010 Final Proposal Revision - Subcontracting



Lead Security Officer (3.0) Security Officer (12.0) Lead Driver (1.0) Driver (9.0)

Student Code of Conduct: (3.0) CSIO (1.0 CSIO Assistant (1.0) CSIO Clerk (1.0)

In addition to what was submitted in the original BMP, DJI will also be responsible for:

- Clothing
- Communications
- Utilities and Fuel

The cost for these three additional responsibilities are included in the 31.26% or \$11,673,468 as stated above.

Del-Jen Subcontract			~		Schedule	B1
			Second			
01 ACADEMIC PERSONNEL EXP	-	- 1	+	-	2	-
02 OTHER ACADEMIC EXP	-	- 1	-	*	*	
03 CTT PERSONNEL EXP	-	-	-			
04 OTHER CTT EXP	-	-	- [-	-	-
05 CAREER SUCCESS PERSONNEL EXP	4,002	2,601,591	4,058	2,638,013	4,030	5,239,604
06 OTHER CAREER SUCCESS EXP	280	181,892	284	184,442	282	366,334
07 FOOD	-		-	**	-	_
08 CLOTHING	493	320,194	495	321,671	494	641,865
09 SUPPORT SERVICE PERSONNEL EXP	488	317,134	495	321,574	491	638,708
10 OTHER SUPPORT SERVICES EXP	116	75,09 0	117	76,139	116	151,229
11 MEDICAL PERSONNEL EXP		**	_	_	-	
12 OTHER MEDICAL EXP	-	-				*
13 CP/CTR PERSONNEL EXP	-	_		**		•
14 OTHER CPICTR EXP	**	*	-	-		
15 ADMIN PERSONNEL EXP	*	+			-	•
16 OTHER ADMIN EXP	4	2,500	4	2,535	4	5,035
17 INDIRECT ADMIN EXP	519	337,651	526	342,182	523	679,833
18 FACIL MAINT PERSONNEL EXP	-	-	_	_	<u> </u>	-
19 OTHER FACIL MAINT EXP	•	-	_	-	<u> </u>	
20 SECURITY PERSONNEL EXP	1,039	675,109	1,053	684,561	1,048	1,359,670
21 OTHER SECURITY EXP	32	21,000	33	21,286	33	42,286
22 COMMUNICATION	188	121,960	190	123,667	189	245,627
23 UTILITIES AND FUEL 1/4. Jan 1984 P. S.	1,333	886,160	1,351	878,287	1,342	1,744,447
24 FACILITY LEASE COST	-	*	-	-	-	h
25 INSURANCE	18	12,000	19	12,168	19	24,168
26 MOTOR VEHICLE OPERATING EXP	-	-	•	-		
27 TRAVEL and TRAINING	-	• 1	-	*	-	-
28 CONTRACTORS FIXED/BASE FEE	306	199,162	311	201,835	308	400,997
29 CONTRACTORS INCENTIVE/AWARD FEE	102	56,387	104	67, 2 78	103	133,665

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FOR POTEN LINE

FLUOR CORPORATION'S MOTION FOR SUMMARY JUDGMENT - PAGE 23

Del-Jen Subcontract

FLUOR CORPORATION'S MOTION FOR SUMMARY JUDGMENT - PAGE 24

Schedule B1

HANCACTO POYON DE YELFANT DISSIPANTA			Wall State		TO STATE OF	TO SECURE	经内部	BERT MAN
			5/5/					
ON ACADEMIC PERSONNEL EXP	•	-	- 1			-	***************************************	*
22 OTHER ACADEMIC EXP	- 1	- 1	- 1	-	-	-	-	-
DS CTT PERSONNEL EXP	- 1	-	•	- 1	*	-	- 1	*
A OTHER CIT EXP	-	- 1	+ 1		-	-	- 1	4
OS CAREER SUCCESS PERSONNEL EXP	4,115	2,674,945	4,173	2,712,394	4,231	2,750,368	4,116	13,377,31
DS OTHER CAREER SUCCESS EXP	288	187,025	292	189,644	296	192,299	288	935,30
07 FOOD	*	- 1	-			-	-	7
DB CLOTHING	497	323,168	500	324,687	502	326,227	497	1,615,94
08 SUPPORT SERVICE PERSONNEL EXP	602	326,078	509	330,641	518	335,270	502	1,630,69
O OTHER SUPPORT SERVICES EXP	119	77.205	120	76,268	122	79,382	119	386,10
11 MEDICAL PERSONNIEL EXP		- 1	- 1		*	-	- 1	-
12 OTHER MEDICAL EXP	1			-	-		. 1	+
13 CPYCTR PERSONNEL EXP	- 1	*	- 1	-		-	- 1	*
14 OTHER CPICTR EXP	- 1			-			•	***************************************
16 ADMIN PERSONNEL EXP	- 1			-		-	. 1	-
16 OTHER ADMIN EXP	41	2.570	4	2,606	4	2,842	4	12,85
17 INDIRECT ADMIN EXP	534	348,777	541	351,437	548	358,182	534	1,734,20
18 FACIL MAINT PERSONNEL EXP	+ 1	- 1	-	_	*	-	-	
19 OTHER FACIL MAINT EXP	- 1		-		-		- 1	*
20 SECURITY PERSONNEL EXP	1,058	694,145	1,083	703,883	1,098	713,717	1,068	3,471,38
21 OTHER SECURITY EXP	33	21,584	34	21,888	34	22,192	33	107,94
22 COMMUNICATION	193	125,398	198	127,153	198	128,933	193	827,1
23 UTILITIES AND FUEL	1,370	890,583	1,389	903,061	1,409	915,694	1,370	4,453,77
24 FACILITY LEASE COST	- 1	~	*	*	-	1	1 - 1	*
25 INSURANCE	19	12,338	19	12,511	20	12,686	19	81,70
28 MOTOR VEHICLE OPERATING EXP	-		•		*		-	*
27 TRAVEL and TRAINING			-	+	•		-	-
28 CONTRACTORS FIXED/BASE FEE	315	204,545	319	207,294	323	210,081	315	1,022,9
29 CONTRACTORS INCENTIVE/AWARD FEE	105	68,182	108	69,038	108	THE PERSON THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED I	105	340,8
30 NET CENTER OPERATIONS EXP	9,161	5.954.541	9.284	6.034.551	9,409		0.183	29,778,24

f OCT/06/2010/WED 07:01 PM HOMEWOOD ALLEN FAX No. 2143836693

P. 016

Del-Jen Subcontract

Schedule C

	Indirec	t Cost Re	ite			
ATHERITATIVE MATCHES AND THE CANADA STREET	MATERIAL PROPERTY OF A STATE OF THE STATE OF	De Sud Value de la Character de la constante d	Rate for e	ech Contre	ct Year	
Indirect Cost	Base of Allocation	1 1	2 1	3	4	5
G&A	Total Costs, excluding G&A and Contractor's Fee	6.50%	6.50%	6.50%	6,50%	6,50%
Overhead Not Applicable	Total Direct Salaries and Wages (Including/excluding fringe benefits Total Indirect Cost	NA.	NA	NA .	NA	NA.
	Total Indirect Cost	6.50%	6.50%	6.50%	6.50%	6.50%

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Report Period: 7/1/2012 - 6/30/2013

٠					DI	rect Cente	r Services			u.	Initial Car	eer Transitio	n Services		Long Ten	n Career Tr Services	ransilion
Center (D	Center Name 3(3	Overall Rating	Overall. Ranking	GED/HSD Ranking	CTT Completion Ranking	Crdnti Ranking	Combo Rahking	Literacy Ranking	Numeracy Ranking :	UTM/ PSC Ranking	Former Enrollee, Picmt	Graduate Picmt Ranking	Graduate Average Wage	Grad F/T Plemt Ranking	6 Mo. Follow- Up	6 Mo. Earn Ranking	-12 Mo Eollow -Up
					30 (00 00						Ranking.		Ranking		Ranking		Ranking
)40300	Finch-Henry Job Corps Center	105.8%	25	76	3	113	46.4	14	25	3	81	112	113	59	12	25	6
330400	Flatwoods Job Corps Civilian Conservation Center	105.6%	26	57	91	23	94	22	6	11	77	55	2	10	81	2	68
280600	Trapper Creek Job Corps Civilian Conservation Ctr	105,6%	26	99	3114	12	104	√. 5.	# 5	4	s 46	``^`∴'`16	10	37	55	3	10
390100	Hawaii Job Corps Center	105.4%	28	14	1 5	47	5	89	54	40	112	2002.2000 80	94	26	30	74	3
280300	Clearlield Job Corps Center	105.3%	29	195	33	17	6:50	. 58	52	54	54	%r (3, 30 v	89	43	76		54
320100	Arecibo Job Corps Center	105.1%	30	59	18	60	53	100	83	28	15	12	71	106	8	112	37
100900	Tongue Point Job Corps Center	105.1%	30	52	46	52	74	33 .	35	29	46	49	6	17	್⊻ 97	334	20
330800	Philadelphia Job Corps Center	105.0%	32	43.649.68.5.264. 6	11	10	36	103	62	26	51	93	61	120	103	70	70
370500	St Louis Job Corps Center	104:8%	33	39	. 48	~ 60) - 15 ₈	18	34	47	57	78.	S	80	31,	⊚ 1 0 3 ∮	42
350900	Hubert H. Humphrey Job Corps Center	104.6%	34	35	63	39	86	72	51	38	57	4	12	70	27	50	63
00800	North Texas Job Corps Center	104,6%	(34	49	41	76	20	[98]	79	. 9	.10	24	63	, 89	75	90	13.
100400	Curlew Job Corps Civilian Conservation Center	104.5%	36	32	54	25	40	15	43	72	34	84	23	19	56	100	30
030700	Old Dominion Job Corps Center	104.3%	37	5.	68	36	39	47	48	69	57	96	47	97	77	19	101
370200	Excelsior Springs Job Corps Center	104.3%	37	48	37	86	33	70	77	56	14	48	52	51	41	72	41
00801C	Exeter Job Corps Center	104:2%	39	40	12	∴ 50	17	65	90	33	84	70	81	105	35.	18	17
331300	Woodstock Job Corps Center	104.0%	4D		104	76	65	55	41	35	13	6	32	27	32	89	9
280700	Weber Basin Job Corps Civilian Conservation Center	103.6%	(71	56	45	59	45	40	86	102	10	80	66	10	6	37
100200	Cascades Job Corps Center	103.5%	6 42	27	81	30	107	49	23	60	20	97	22	24	50	40	42
030500	Harpers Ferry Job Corps Civilian	103.4%	6 43	(C 2	13	7: 7:	3	68	100	111	95	117	42	41	90	55	107
061100	Conservation Ctr. Roswell Job Corps Center	103.2%	6 44	EFSVCVIS I 21	22	67	10	109	114	1500 100 72	69	45	49409 664 3 8	36	50	(20145040) 27	53
042000	Schenck Job Corps Civilian	103.0%	6 45	6 % ∴ 55€	30	.27	∳ ∴ 31	ે 51	48	 23.	97	56	53	70	- 66	45	108
042400	Conservation Center Gadsden Job Corps Center	103.0%	6 45	49	31	4	26	37	47	180	96	30	108	83	83	31	64
040100	Atlanta Job Corps Center	102.8%				63	20	42	37	79	100	118	120	123	108		terrorganic serv
1855							PARKE			第 条件的	diseasi.		45亿美国	135 24	非规则 的		
100600	Centennial Job Corps Civilian	102.7%	ام 4E	102	102	91	117	37	9	. 33	6	43	1 17	12	19	₹ 3B	. 7



December 17, 2013

Frank Cornish North Texas Job Corps Center 1701 N. Church Street McKinney, TX 75069

Re: Aklilu Tesfaye's Completion

Dear Mr. Cornish,

Aklilu Tesfaye successfully completed the New Learning Resources School District's requirements for a North New Summit High School Diploma on December 17, 2013. He is a graduate of North New Summit School.

Should you have any questions, please feel free to contact me.

Sincerely,

Randell S. Douglas
Distance Learning Coordinator

1435 B Lelia Drive * Jackson, MS 39216 *(601) 982-8003 * Fax (601) 982-0083

5/8/2014

Center Information System North Texas Job Corps Center ALL TABE READING DIAGNOSTICS

Page 1 of 2

Stud id	Stud Name	Test Type	Test Form	Valid Test	Test Date	Overal Grade	Overal Score	Objective	Passing Requirements	Correct No	Passed
1385842	Tesfaye, Aktilu D	TABE Reading	10L	. Y	10/25/2012	2.1	381				
								Pre-Read Matching Letters	5 of 6	6	Yes
								Pre-Read Recognizing Letters	3 of 4	4	Yes
								Pre-Read Recognizing Sounds	3 of 4	1	No
								Pre-Read Middle Sounds	3 of 4	1	No
								Graphic Information	3 of 4	2	. No
								Words in Context	9 of 12	11	Yes
								Recall Information	7 of 9	8	Yes
								Construct Meaning	5 of 7	4	No
1385842	Tesfaye, Aktilu D	TABE Reading	98	Y	11/29/2012	2,8	425	-			
								Graphic Information	6 of B	5	No.
								Words in Context	3 of 4	3	Yes
								Recall Information	11 of 15	-8	No.
								Construct Mouning	12 of 16	1	3 No
								Evaluate/Extend Meaning	5 of 7		† No
1385842	Testaye, Akiilu D	TABE Reading	10E	. γ	01/24/2013	2.3	398				
								Graphic Information	8 of 10	;	2 No
								Words in Context	4 of 5	:	3 No
								Recall Information	11 of 14	:	В Но
								Construct Meaning	11 of 14	!	9 No
								Evaluate/Extend Meaning	5 of 7	. :	3 No
1385842	Tesfaye, Aklilu D	TABE Reading	98	١ ١	03/06/2013	3.3	440				
								Graphic Information	6 of 8	:	5 No
								Words in Context	3 of 4		3 Yes
								Recall Information	11 of 15	1	1 Yes
								Construct Meaning	12 of 16		8 N o
								Evaluate/Extend Meaning	5 of 7		4 No
1385842	Tesfaye, Aklilu D	TABE Reading	10	= '	04/18/2013	2.7	421				
								Graphic Information	8 of 10		5 No
								Words in Context	4 of 5		2 No
								Recall Information	11 of 14		8 No
								Construct Meaning	11 of 14		9 N o
								Evaluate/Extend Meaning	5 of 7		5 Yes
1385842	Tesfaye, Aklilu D	TABE Reading	9	Ε,	Y 06/20/2013	3.6	450				
								Graphic Information	6 of 8		5 No
								Words in Context	3 of 4		3 Yes
								Recall Information	11 of 15	1	2 Yes
								Construct Meaning	12 of 16		9 No
								Evaluate/Extend Meaning	5 of 7		4 No

FOR OFFICIAL USE ONLY



February 28, 2014

Frank Cornish North Texas Job Corps Center 1701 N. Church Street McKinney, TX 75069

Re: Gavin T. Mitchell's Completion

Dear Mr. Cornish,

Gavin T. Mitchell successfully completed the New Learning Resources School District's requirements for a North New Summit High School Diploma on February 26, 2014. He is a graduate of North New Summit School.

Should you have any questions, please feel free to contact me.

Sincerely,

Randell S. Douglas
Distance Learning Coordinator

5/8/2014

Center Information System North Texas Job Corps Center ALL TABE MATHEMATICS DIAGNOSTICS

Page 1 of 3

Stud (d	Stud Name	Test Typo	Test Form	Valid Test	Test Date	Overal Grade	Overal Score	Objective	Passing Requirements	Correct	Passed
972892	Mitchell, Gavin T	TABE Mathematics	100) Y	05/29/2013	5,7	496				
								Multiply Whole Numbers	4 of 5		5 Yes
	•							Divide Whole Numbers	4 of 5		2 No
								Decimals	6 of B	7	7 Yes
								Fractions	6 of B	2	2 Ņo
	•							Integers	7 of 9	. 6	8 No
								Percents	4 of 5	() No
								Number/Number Operations	6 of 8	4	4 No
								Computation in Context	4 of 5	2	No No
								Estimation	4 of 5	2	2 No
								Measurement	5 of 6	C) Ņo
								Geometry	5 of 6	2	2 No
								Data Analysis	5 of 6	` 4	No.
								Statistics/Probability	3 of 4	2	2 No
								Patterns/Functions/Algebra	5 of 6	3	No No
								Problem Solving	3 of 4	. 3	Yes
972892	Mitchell, Gavin T	TABE Mathematics	9D	Υ	08/02/2013	5.1	478				
								Multiply Whole Numbers	4 of 5	4	Yes
								Divide Whole Numbers	4 of 5	. 5	i Yes
								Decimals	6 of B	7	Yes
								Fractions	6 of 8	1	No
								integers	7 of 9	. 4	No
								Percents	4 of 5	1	No
								Number/Number Operations	6 of 8	2	No
								Computation in Context	3 of 4	. 2	No
•								Estimation	4 of 5	1	No
								Measurement	5 of 6	2	No
								Geometry	5 of 6	. 2	No
								Data Analysis	5 of 7	. 5	Yes
								Statistics/Probability	3 of 4	0	No
								Patterns/Functions/Algebra	5 of 6	2	No
								Problem Solving	3 of 4	. 0	No
972892	Mitchell, Gavin T	TABE Mathematics	10M	Υ	11/11/2013	6.1	509	_	•		•
	i							Add Whole Numbers	4 of 5	5	Yes
								Subtract Whole Numbers	5 of 7	. 7	
								Multiply Whole Numbers	5 of 7	7	Yes
								Divide Whole Numbers	5 of 6	4	No
							•	Decimals	5 of 7	7	Yes
								Fractions	6 of 8	3	
							•		55.5	J	

5/8/2014

Center Information System North Texas Job Corps Center

Page 2 of 3

Stud id	Stud Name	Test Type	Test Form	Valid Test	Test Date	Overal Grade	Overal Score	Objective	Passing Requirements	Correct No	Ŗassed
972892	Mitchell, Gavin T	TABE Mathematics	10M	1 Y	11/11/2013	6.1	509	<u> </u>			
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,, (== 1,10,114),11 <u>E</u> (30						Number/Number Operations	8 of 10	7	No
								Computation in Context	4 of 5	5	Yes
							•	Estimation	3 of 4	3	Yes
								Measurement	5 of 6	3	No
								Geometry	5 of 6	5	Yes
								Data Analysis	5 of 6	. 3	No
				•				Statistics/Probability	3 of 4	. 2	No
								Patterns/Functions/Algebra	4 of 5	3	No
								Problem Solving	3 of 4	1	No
972892	Mitchell, Gavin T	TABE Mathematics	9D	Y	02/10/2014	6.0	508	-			
	• • • • • • • • • • • • • • • • • • • •							Multiply Whole Numbers	4 of 5	.4	Yes
								Divide Whole Numbers	4 of 5		
								Decimals	6 of 8	6	Yes
								Fractions	6 of 8	3	No
								Integers	7 of 9	4	No
							•	Percents	4 of 5	. 3	No
								Number/Number Operations	6 of 8	3	No
								Computation in Context	3 of 4	3	Yes
								Estimation	4 of 5	4	Yes
								Measurement	5 of 6	1	No
								Geometry	5 of 6	3	. No
								Data Analysis	5 of 7	4	No
								Statistics/Probability	3 of 4	0,	No
								Patterns/Functions/Algebra	5 of 6	2	No
	•							Problem Solving	3 of 4	. 2	Nσ
72892	Mitchell, Gavin T	TABE Mathematics	10D	Ý	03/25/2014	7.2	533	-			
								Multiply Whole Numbers	4 of 5	5	Yes
								Divide Whole Numbers	4 of 5	4	Yes
				*				Decimals	6 of 8	7	Yes
								Fractions	6 of 8	-1	Ņο
								Integers	7 of 9	9	Yes
								Percents	4 of 5	3	No
								Number/Number Operations	6 of 8	1	No
								Computation in Context	4 of 5	3	No
	,							Estimation	4 of 5	3	No
•								Measurement	5 of 6	2	No
								Geometry	5 of 6	1	No
								Data Analysis	5 of 6	6	Yes
								= i rrey sie	5 pr. 4		100

Case 3:16-cv-03248-S Document 16 Filed 09/12/17 Page 90 of 103 PageID 563

5/8/2014

Center Information System North Texas Job Corps Center

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Stud ld		Test Test Type Form	Valid Test Tost Date	Overal Grade	Overal Score	Objectiv e	Passing Requirements	Correct No ∛	Passod
972892	Mitchell, Gavin T	TABE Mathematics 100	Y 03/25/2014	7.2	533				
	*** **** *****************************					Statistics/Probability	3 of 4	0	No
		49.				Patterns/Functions/Algebra	5 of 6	5	Yes
						Problem Solving	3 of 4	4	Yes



April 23, 2014

Frank Cornish North Texas Job Corps Center 1701 N. Church Street McKinney, TX 75069

Re: Maria Kirk's Completion

Dear Mr. Cornish,

Maria Kirk successfully completed the New Learning Resources School District's requirements for a North New Summit High School Diploma on April 22, 2014. She is a graduate of North New Summit School.

Should you have any questions, please feel free to contact me.

Sincerely,

Randell S. Douglas
Distance Learning Coordinator

1435 B Lelia Drive * Jackson, MS 39216 *(601) 982-8003 * Fax (601) 982-0083

Page 1 of 1

5/8/2014

Center Information System North Texas Job Corps Center ALL TABE READING DIAGNOSTICS

Stud id	Stud Name	Test Type		Valid Tost	Test Date	Overal Grade	Overal Score	Objective	Passing Requirements	Correc No	t Passed
1406394	Kirk, Maria G	TABE Reading	10M	Y	06/13/2013	5.4	502				
		J						Graphic Information	3 of 4		1 No
								Words in Context	5 of 6		4 . No
								Recall Information	10 of 13	1	1 Yes
								Construct Meaning	13 of 17	. 1	1 No
								Evaluate/Extend Meaning	8 of 10		8 Ýes
1406394	Kirk, Maria G	TABE Reading	9D	Υ	08/13/2013	5.2	497				
•		_						Graphic Information	.3 of 4		2 No
								Words in Context	3 of 4		1 No
	•							Recall Information	10 of 13		7 No
								Construct Meaning	13 of 17	1	1 No
								Evaluate/Extend Meaning	9 of 12		7 No
1406394	Kirk, Maria G	TABE Reading	10M	Y	11/05/2013	6.4	528				•
								Graphic Information	3 of 4		1 No
								Words in Context	5 of 6		1 -No
								Recall Information	10 of 13	1:	3 Yeş
								Construct Meaning	. 13 of 17	14	
								Evaluate/Extend Meaning	8 of 10	Į	Yes
1406394	Kirk, Maria G	TABE Reading	9D	Υ	02/06/2014	5.8	513				
								Graphic Information	3 of 4		2 No
	•							Words in Context	3 of 4		No
								Recall Information	10 of 13	10	Yes
								Construct Meaning	13 of 17	g	No No
								Evaluate/Extend Meaning	9 of 12		l Yes
1406394	Kirk, Maria G	TABE Reading	10D	Y	04/22/2014	5.7	511	•			•
								Graphic Information	4 of 5	3	No-
								Words in Context	3 of 4	3	Yes
		÷						Recall Information	11 of 15	14	Yes
	•							Construct Meaning	10 of 13	. 5	Ν̈́ο
								Evaluate/Extend Meaning	10 of 13	7	No

* * * COMMUNICATION RESULT REPORT (MAY. 31, 2013 12:47PM) * * *

FAX HEADER 1: EVEREST DALLAS FAX HEADER 2:

TRANSMITTED/STORED : MAY. 31. 2013 12:40PM FILE MODE

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REASON FOR ERROR
E-1) HANG UP OR LINE FAIL
E-3) NO ANSWER

E-2) BUSY E-4) NO FACSIMILE CONNECTION

TO:012143630041



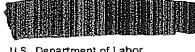
Educational Institution Placement Verification Form

A former Job Corps student, **Jasmine Broadus**, Social Security number **XXX-XX-0838**, has informed us that (s)he is enrolled at your educational institution. Job Corps, a federally funded training program administered by the US Department of Labor, requires that we obtain written confirmation of all school placements for former participants. Therefore, we are respectfully requesting that you complete and sign

all sections of this form and submit it to us at the ad- receipt.	dress or fax number provided below within 48 hours of its
Flease indicate the class start dute of the first wer	ck following 03-25-13 in which the studentsatisfied
enrollment requirements, THANK YOU FOR ASSISTING	US IN HELPING TODAY'S YOUTH!
	TTUTION'S INFORMATION
School/Program Name:	
Address;	1 Trans (a) Eucrest
City/State/Zip: \\ \O \G	well for whis name.
Telephone Number: Calla	gl : Fax:
Expected Duration of class or program (please state in days, months, semesters, quarters, or years):	If GED, High School, Vocational Training, or Trade School please indicate the beginning/end dates of the first week in which the student completed class(es) (within seven consecutive days) FromTO If college/university, how many credit hours taken per quarter/semester:
Printed name of individual verifying placements Verifier's Signature: Verifier's Title:	Machille Date Signed: 5/3//3
Please affix your business card or stamp here or copy this entire form onto your letterhead to validate:	

U.S.	S. Departm	nd Traini	ng Admini JOB	stratio#	er Transit	tion Sy WENT	t Nu Stem SIN to RECORE	NEL IER	7/2. OME	Approv Expiratio	23/2013 2 val No: 12 n Date: 1/	05-0035
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C. City, State, ZiP Cod Dallas TX 75212	e										
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Career Transition System

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Employment and Training Administration

5A. STREET ADDRESS, CITY, STATE, ZIPCODE 5. SEPARATION DATE 6. SEPARATION DATE 7. DATE OF BIRTH 8. CENTER 9. ASGN 10. GED 11. COMPLETION 12. MO DAY YEAR 10. 28 2011 11. COMPLETION 12. MO DAY YEAR 10. 28 2011 12. STUDENT CAREER TECHNICAL TRAINING A. TAR Code 63047 JC 12. THIE Homeland Security 13. STUDENT'S PLACEMENT STATUS ON DATE THIS FORM COMPLETED 14. STUDENT'S PLACEMENT STATUS ON DATE THIS FORM COMPLETED 15. SECUR 16. NP Not Seeking Placement 17. NP Cannot Locate 18. NP Other 19. ARRegistered Apprenticeship 10. ORE Full Time Jobs 10. College 11. OJT/Subsidized Employment 12. Other Training Program 13. NP Parmity Obligations 14. NP Realered Job Corps 21. NP Referred to One-Stop Cir 22. NP Referred to Other agency 17. JOB, SCHOOL, MILITARY OR NOT PLACED INFORMATION (FIRS) NO 18. EMPLOYER, SCHOOL OR INSTITUTIONAL TRAINING PROGRAM (NEST) 19. ARREGISTER OF TRAINING PROGRAM (NEST) 19. ARRECORD S. SCHOOL NESTITUTIONAL TRAINING PROGRAM (NEST) 19. ARRECORD S. SCHOOL NESTITUTIONAL TRAINING PROGRAM (NEST) 19. ARRECORD S. SCHOOL NESTITUTIONAL TRAINING PROGRAM (NEST)	2. GRAD STAT Yes 16. CTS CODE TXCONT 16. INITIAL PLACEMENT
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29. PLACEMENT VERIFICATION (FIRST) A. CONFIRMATION OF PLACEMENT / SELE_EMPLOYMENT STATUS A. CONFIRMATION OF PLACEMENT STATUS A. CON	UDENT REPORTED
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B. OTHER/COMMENTS D. DATESTO	UDENT PLACED
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21. NAME AND TITLE OF OFFICIAL VERIFYING PLACEMENT (FIRST) 22. SIGNATURE 23. VERIFICATION TYPE 24. DATEPL	LACEMENT VERIFI
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B. Number and Street Address E. Fax No. G. Web Site	-
C. City, State, ZIP Code	
28. PLACEMENT VERIFICATION (SECOND)	
	TUDENT REPORT
me Title Phone No. MO	DAY YEA
B. OTHER/COMMENTS D. DATES	STUDENT PLACED
MO	DAY YEA
29. NAME AND TITLE OF OFFICIAL VERIFYING PLACEMENT (SECOND) 30. SIGNATURE 31. VERIFICATION TYPE 32. DATE	2
25. NAME AND THE OF OFFICIAL VERIFTING PEAGEMENT (DEDOTO). SUCCESSARION STATE OF OFFICIAL VERIFICATION TO SECOND.	PLACEMENT VERI